Monthly Financial Report May 2025





Lee College District

Monthly Financial Report

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MEMORANDUM

To: Dr. Lynda Villanueva

From: Jacob Atkin/Renea Woodruff

Date: June 25, 2025 Subject: **May 31, 2025**

The monthly financial report for May 2025 indicates that the college is on track to meet its financial obligations for fiscal year 2025. Year to Date net revenues over expenses are \$25.1 million as of the end of May 2025. The total revenues collected Year-to-Date are approximately \$1.8 million more than what was collected during the same period last year. Operating expenses through May 2025 are \$6 million higher than compared to the same period in May 2024.

Revenues

Year-to-date revenues are \$81.1 million with 51% from District Taxes, 21% from Tuition and Fees and 20% from State Appropriations. The remaining balance of revenues are from interest income, workforce revenues and miscellaneous revenues.

Expenses

Year-to-date expenses came in at \$56 million dollars with 64% of it coming from payroll expenses.

Cash Position

Our cash position is strong. The estimated cash balance as of May 31, 2025, is approximately \$71.1 million. Of the cash balance, \$35.6 million is Operating Funds and Construction Funds; \$31.2 million in Board Reserves; and \$4.3 million in Lost Revenue Funds we acquired through the CARES Grant.

Please let me know if you would like additional information.

LEE COLLEGE DISTRICT OPERATING REVENUES May-25

		Actual Month	Year To Date	Projected	% Variance
REVENUES	FY 2025	May-25	Projections	Vs. Budget	to Budget
1 Tuition-Resident In- District	\$ 5,772,111	\$ 190,122	\$ 4,844,056	\$ (928,055)	-16.08%
2 Tuition-Out of District	4,158,495	250,181.55	4,205,961	47,466	1.14%
3 Tuition-Non-Resident	436,644	17,464.00	387,474	(49,170)	-11.26%
4 Tuition - Dual Credit	1,602,045	25,022.80	2,357,779	755,734	47.17%
5 Tuition Waivers	(1,500,000)	(470,090.00)	(1,586,810)	(86,810)	5.79%
6 MyBooks Waivers	(300,000)	64,845.00	(266,693)	33,307	-11.10%
7 TPEG Transfers-Resident	(595,836)	285.84	(611,914)	(16,078)	2.70%
8 TPEG Transfers-Non-Resident	(26,199)	(12,615.93)	(84,559)	(58,360)	222.76%
9 Repeat Course Fee	158,950	12,155.00	148,077	(10,873)	-6.84%
10 Student Service Fees	265,000	19,256.10	250,036	(14,964)	-5.65%
11 Registration Fees	551,650	43,000.00	519,683	(31,967)	-5.79%
12 General Use Fee	2,013,065	102,079.75	1,809,317	(203,748)	-10.12%
13 myBooks Fees	2,037,000	72,471.74	2,821,544	784,544	38.51%
14 International Education Fee	21,750	1,720.60	20,552	(1,198)	-5.51%
15 Laboratory Fees	469,900	17,916.00	493,142	23,242	4.95%
16 Learning Technology Fee	542,600	43,015.00	513,821	(28,779)	-5.30%
17 Re-Entry Fee Huntsville	400,000	2,520.00	276,491	(123,509)	-30.88%
18 Student Telehealth Services	171,143	11,950.00	221,668	50,525	29.52%
19 Refund -Student Fees	0	-	681	681	0.00%
20 Other Student Fees	458,845	14,625.21	390,462	(68,383)	-14.90%
21 State Appropriations	21,781,837	-	21,819,285	37,448	0.17%
22 District Taxes - Maint. & Operations	36,877,639	171,312.58	36,467,668	(409,971)	-1.11%
23 District Taxes - G.O. Bond Prin. & Interest	5,414,894	24,776.58	5,096,676	(318,218)	-5.88%
24 Workforce/CE Revenues	1,500,000	192,801.48	1,399,424	(100,576)	-6.71%
25 Revenue in Lieu of Taxes (PILOT/FTZ)	2,865,483	-	2,232,490	(632,993)	-22.09%
26 Other Revenues	1,744,181	130,690.39	1,846,602	102,421	5.87%
27 Interest Income	2,240,803	164,590.11	2,722,301	481,498	21.49%
Total Revenues:	\$ 89,062,000	\$ 1,090,095	\$ 88,295,214	\$ (766,786)	-0.86%

LEE COLLEGE DISTRICT OPERATING EXPENSES May-25

		Actual	Year to Date	Projected	% Variance
Expenses	FY 2025	May-25	Projections	Vs. Budget	to Budget
1 Salaries-Faculty	\$ 13,980,568	\$ 1,233,217	\$ 13,700,931	\$ 279,637	2.00%
2 Salaries-Faculty PT/Overload	4,415,620	300,157	4,286,557	129,063	2.92%
3 Overtime	168,000	12,847	179,721	(11,721)	-6.98%
4 Stipends	996,310	96,054	1,068,061	(71,751)	-7.20%
5 Salaries-Administrative Support	12,959,051	1,024,153	12,527,803	431,248	3.33%
6 PT Salaries-Admin Support	218,125	7,629	163,554	54,571	25.02%
7 Salaries-Classified Staff	4,161,402	332,313	3,994,987	166,415	4.00%
8 PT Salaries-Classified Staff	1,220,168	75,438	938,365	281,803	23.10%
9 Salaries-Service Staff	3,098,765	244,066	3,088,734	10,031	0.329
10 PT Salaries-Service Staff	295,914	12,150	174,552	121,362	41.019
11 Salaries-Student Assistants	180,000	33,241	290,067	(110,067)	-61.15%
12 Employer Medicare	547,876	47,552	565,575	(17,699)	-3.23%
13 FICA	1,989,493	182,470	2,084,235	(94,742)	-4.76%
14 OBRA Admin Costs	6,500	-	-	6,500	100.00%
15 Group Insurance-Staff	3,918,105	318,453	3,892,584	25,521	0.65%
16 Workers Compensation	130,000	-	136,599	(6,599)	-5.08%
17 Educational Assistance	50,000	-	31,123	18,877	37.75%
18 Unemployment Compensation Ins	45,000	-	25,422	19,578	43.51%
19 State Retirement Match-Grants	1,385,323	98,459	1,240,990	144,333	10.42%
20 ORP Contributions (1.19%)	358,696	17,887	269,256	89,440	24.93%
21 Retirement-New Member Surcharge	75,000	9,675	101,490	(26,490)	-35.32%
22 Employee Assistance Plan	19,750	1,368	18,898	852	4.329
23 Legal Fees	150,000	63,473	267,458	(117,458)	-78.319
24 Contract Service	6,701,403	350,055	6,262,508	438,895	6.559
25 Instruction Contract Service	614,500	13,820	429,299	185,201	30.149
26 Equipment	1,198,129	265,857	1,381,535	(183,406)	-15.319
27 Insurance	1,513,000	-	1,504,020	8,980	0.599
28 Other Operating Expense	10,678,830	573,284	8,269,454	2,409,376	22.56%
29 Repairs/Maintenance	5,577,472	156,385	5,353,172	224,300	4.029
30 Travel/Professional Development	1,342,120	48,425	1,161,179	180,941	13.489
31 Utilities	1,903,100	143,576	2,017,210	(114,110)	-6.009
32 Contingency	1,000,000	-	1,000,000	-	0.009
33 G.O. Bond Principal	4,035,000	-	4,035,000	-	0.00%
34 G.O. Bond Interest/Other Exp Paid	1,378,750	-	1,320,517	58,233	4.229
35 Revenue Bond Principal	1,095,000	-	1,095,000	-	0.00%
36 Revenue Bond/ Other Interest Paid	474,386	-	486,197	(11,811)	-2.499
37 Capital Lease - Energy Mgmnt Project	1,180,644	-	1,196,460	(15,816)	-1.34%
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	\$ 89,062,000	\$ 5,662,005	\$ 84,558,510	\$ 4,503,490	5.06%

Net Revenues/(Expenses): \$ - \$ (4,571,909) \$ 3,736,705

						LEE COLLEGE	DISTRICT								
					F۱	2025 Unresti	ricted Actual								
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Total		Variance
Revenues	September-24	October-24	November-24	December-24	January-25	February-25	March-25	April-25	May-25	June-25	July-25	August-25	FY 2025	2025 Budget	to Budget
1 Tuition-Resident In- District	2,116,448	255,966	750,754	781,125	284,244	(21,615)	77,641	406,492	190,122	2,329	(6,305)	6,855	4,844,056	5,772,111	(928,055)
2 Tuition-Out of District	1,915,414	346,204	541,099	472,116	288,020	(842)	(7,732)	478,739	250,182	(66,617)	(9,029)	(1,593)	4,205,961	4,158,495	47,466
3 Tuition-Non-Resident	185,969	51,282	49,136	31,065	32,693	(3,004)	1,169	32,856	17,464	(4,393)	(3,744)	(3,019)	387,474	436,644	(49,170)
4 Tuition -Dual Credit	1,101,471	769,963	249,147	34,065	40,264	1,479	3,185	136,488	25,023	1,481	(1,206)	(3,580)	2,357,779	1,602,045	755,734
5 Tuition Waivers	(1,204,900)	(91,728)	(85,434)	(93,076)	(147,619)	(14,086)	99,790	377,084	(470.090)	27,898	(5,872)	21,223	(1,586,810)	(1,500,000)	(86,810)
6 MvBooks Waivers	(7,755)	(143.616)	(30,228)	(9,207)	1,584	(1,452)	132	(86.889)	64.845	(35.271)	2,709	(21,546)	(266.693)	(300,000)	33,307
7 TPEG Transfers-Resident	(234,273)	(58,470)	(123,323)	(72,738)	(32,413)	1,254	(10,373)	(83,928)	286	2,095	1,345	(1,374)	(611,914)	(595,836)	(16,078)
8 TPEG Transfers-Non-Resident	(11,158)	(3,077)	(2,948)	(1,864)	(1,962)	180	(3,622)	(11,369)	(12,616)	(11,303)	(8,934)	(15,886)	(84,559)	(26,199)	(58,360)
9 Repeat Course Fee	68,340	5,355	11,220	19,720	20,400	2,805	(1,105)	14,195	12,155	(2,763)	(1,986)	(259)	148,077	158,950	(10,873)
10 Student Service Fees	107,432	17,927	29,861	26,966	19,843	579	(341)	32,525	19,256	(3,216)	(691)	(104)	250,036	265,000	(14,964)
11 Registration Fees	218,250	36,050	60,000	53,900	42,800	2,700	(600)	70,973	43,000	(5,666)	(1,444)	(280)	519,683	551,650	(31,967)
12 General Use Fee	827,156	142,874	229,252	204,448	139,618	880	(2.366)	192,417	102,080	(22,512)	(4.083)	(446)	1,809,317	2,013,065	(203,748)
13 myBooks Fees	1,368,454	287,609	401,022	399,300	154,688	(15,702)	23,736	208,578	72,472	(25,945)	(25,945)	(26,723)	2,821,544	2,037,000	784,544
14 International Education Fee	8,642	1,418	2,406	2,183	1,637	68	(27)	2,844	1,721	(269)	(61)	(8)	20,552	21,750	(1,198)
15 Laboratory Fees	228,543	71.483	73.872	40.895	27.284	468	(496)	39.091	17.916	(5.514)	(404)	4	493.142	469.900	23,242
16 Learning Technology Fee	216,038	35,443	60,140	54.580	40,920	1,705	(675)	71,105	43,015	(6,722)	(1,523)	(204)	513,821	542,600	(28,779)
17 Re-Entry Fee Huntsville	120,960	2,070	58,050	71,010	4,140	(3,330)	12,330	6,930	2,520	1,268	(181)	724	276,491	400,000	(123,509)
18 Student Telehealth Services	95,375	39.938	24,000	15.800	12,413	663	(163)	23,613	11,950	(1,521)	(337)	(62)	221,668	171,143	50,525
19 Refund -Student Fees	681	39,938	24,000	15,800	12,413	003	(103)	23,013	11,950	(1,521)	(337)	(62)	681	1/1,143	681
	132,691	21,334	56,715	64,468	26,157	1,778	30,136	15,684	14,625	14,732	5,345	6,797	390,462	458,845	(68,383)
20 Other Student Fees	132,091	10.917.018	50,/15	04,408	20,157	5,456,809	30,130	15,084	14,025	5.445.459	5,345	6,797	21,819,285	21,781,837	37,448
21 State Appropriations	65,860	-,- ,	48,442	6,752,202	18,694,861		561,303	39,088	171,313	198,877	6,687	139,543			(409,971)
22 District Taxes - Maint. & Operations		29,906	48,442			9,759,587		4,311		21,220		139,543	36,467,668	36,877,639	(318,218)
23 District Taxes - G.O. Bond Prin. & Interest 24 Workforce/CE Revenues	3,485 2,840	170,728	96,463	951,139 18,065	2,629,100 75,311	1,370,163 14,176	78,245 59,204	156,627	24,777 192,801	192,778	733 152,649	267,782	5,096,676 1,399,424	5,414,894 1,500,000	(100.576)
	2,840	170,728	90,403	2,184,800	47,689	14,176	59,204	150,027	192,801	192,778	152,649	207,782	2,232,490	2,865,483	(632,993)
25 Revenue in Lieu of Taxes (PILOT/FTZ)	115,264	71,448	52,936	143,832	106,932	79,746	399,788	241,080	130,690	199,446	71,518	233,923	1,846,602	1,744,181	102,421
26 Other Revenues 27 Interest Income	156.755	401.374	120,396	145,832	257,171	199,265	266,660	466,395	164.590	183,770	157,451	202,186	2,722,301	2,240,803	481,498
27 interest income	130,733	401,374	120,390	140,200	237,171	199,203	200,000	400,393	104,330	103,770	137,431	202,100	2,722,301	2,240,603	401,430
Total Revenues:	7,597,981	13,378,496	2,672,977	12,291,083	22,765,775	16,834,274	1,585,819	2,834,927	1,090,095	6,099,639	326,690	817,456	88,295,214	89,062,000	(766,786)
Total Revenues:	7,597,981 Actual	13,378,496 Actual	2,672,977 Actual	12,291,083 Actual	22,765,775 Actual	16,834,274 Actual	1,585,819 Actual	2,834,927 Actual	1,090,095 Projected	6,099,639 Projected	326,690 Projected	817,456 Projected	88,295,214 Total	89,062,000	(766,786) Variance
Total Revenues:													•	89,062,000 2025 Budget	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Total		Variance
Expenses	Actual September-24	Actual October-24	Actual November-24	Actual December-24	Actual January-25	Actual February-25	Actual March-25	Actual April-25	Projected May-25	Projected June-25	Projected July-25	Projected August-25	Total FY 2025	2025 Budget	Variance to Budget
Expenses 1 Salaries-Faculty	Actual September-24 1,101,677	Actual October-24 1,105,353	Actual November-24 1,103,113	Actual December-24 1,124,923	Actual January-25 1,112,897	Actual February-25 1,130,675	Actual March-25 1,128,879	Actual April-25 1,127,747	Projected May-25 1,233,217	Projected June-25 1,181,005	Projected July-25 1,169,548	Projected August-25 1,181,895	Total FY 2025 13,700,931	2025 Budget 13,980,568	Variance to Budget 279,637
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload	Actual September-24 1,101,677 217,505	Actual October-24 1,105,353 511,462	Actual November-24 1,103,113 500,770	Actual December-24 1,124,923 486,135	Actual January-25 1,112,897 51,346	Actual February-25 1,130,675 408,700	Actual March-25 1,128,879 458,010	Actual April-25 1,127,747 492,282	Projected May-25 1,233,217 300,157	Projected June-25 1,181,005 295,285	Projected July-25 1,169,548 316,548	Projected August-25 1,181,895 248,356	Total FY 2025 13,700,931 4,286,557	2025 Budget 13,980,568 4,415,620	Variance to Budget 279,637 129,063
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime	Actual September-24 1,101,677 217,505 1,343	Actual October-24 1,105,353 511,462 18,128	Actual November-24 1,103,113 500,770 7,837	Actual December-24 1,124,923 486,135 7,616	Actual January-25 1,112,897 51,346 25,170	Actual February-25 1,130,675 408,700 16,401	Actual March-25 1,128,879 458,010 25,439	Actual April-25 1,127,747 492,282 17,669	Projected May-25 1,233,217 300,157 12,847	Projected June-25 1,181,005 295,285 17,569	Projected July-25 1,169,548 316,548 8,550	Projected August-25 1,181,895 248,356 21,152	Total FY 2025 13,700,931 4,286,557 179,721	2025 Budget 13,980,568 4,415,620 168,000	Variance to Budget 279,637 129,063 (11,721)
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends	Actual September-24 1,101,677 217,505 1,343 82,842	Actual October-24 1,105,353 511,462 18,128 82,354	Actual November-24 1,103,113 500,770 7,837 78,767	Actual December-24 1,124,923 486,135 7,616 79,189	Actual January-25 1,112,897 51,346 25,170 88,556	Actual February-25 1,130,675 408,700 16,401 94,398	Actual March-25 1,128,879 458,010 25,439 101,211	Actual April-25 1,127,747 492,282 17,669 94,124	Projected May-25 1,233,217 300,157 12,847 96,054	Projected June-25 1,181,005 295,285 17,569 92,112	Projected July-25 1,169,548 316,548 8,550 87,677	Projected August-25 1,181,895 248,356 21,152 90,776	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061	2025 Budget 13,980,568 4,415,620 168,000 996,310	Variance to Budget 279,637 129,063 (11,721) (71,751)
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support	Actual September-24 1,101,677 217,505 1,343 82,842 978,482	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754 102,177	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415 281,803
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754 102,177 271,829	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415 281,803 10,031
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754 102,177 271,829 21,791	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415 281,803 10,031 121,362
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 337,754 102,177 271,829 2,791 9,709	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067)
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699)
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 25,754 102,177 271,829 21,791 9,709 45,373 165,041	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742)
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500	Variance to Budget 279,637 129,063 (11,721) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 -	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965 182,054	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 337,754 102,177 271,829 21,791 9,709 45,373 165,041	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 388,857 48,934 271,345 10,558 9,753 48,648 167,353	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105	Variance to Budget 279,637 129,063 1(11,721) (71,751) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation	Actual September-24 1,101,677 217,507 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712 87,534	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415 16,480	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 -	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965 182,054	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470 318,453	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 337,754 102,177 271,829 21,791 9,709 45,373 165,041	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 -	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235 - 3,892,584 136,599	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599)
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,489 168,112 - 299,712 87,534 1,500	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 341,864 6,892	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415 16,480 7,500	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 -	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965 182,054	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470 318,453	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754 102,177 9,709 45,373 165,041 306,350 3,743	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235 - 3,892,584 136,599 31,123	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599) 18,877
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712 87,534 1,500	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - 126,587 2,605	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415 16,480 7,500 7,335	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - 314,343 169 -	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965 182,054	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470 318,453	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,744	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 337,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235 - 3,892,584 136,599 31,123 25,422	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000	Variance to Budget 279,637 129,063 121,721) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599) 18,877 19,578
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Gervice Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712 87,534 1,500 - 91,174	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 177,037 - 341,864 6,892 - 4,461 92,459	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 126,587 2,605 - 91,070	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 15 308,772 15	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415 16,480 7,500 7,335 101,598	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - 314,343 169 - 100,653	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 253,394 11,505 35,630 48,965 182,054 - 312,139	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470 318,453 98,459	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 388,857 48,934 271,345 10,558 9,753 48,648 167,353 -611,049 14,578 6,874	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235 3,892,584 136,599 31,123 25,422 1,240,990	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323	Variance to Budget 279,637 129,063 1(11,721) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599) 18,877 19,578
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%)	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - 126,587 2,605 - 91,070 16,598	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 12,231 41,960 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 15,228 37,410 49,001 182,644 - 314,343 169 - 100,653 16,693	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965 182,054 	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470 318,453 98,459 17,887	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099	Projected July-25 1,169,548 8,550 87,677 1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 10,558 9,753 48,648 167,353 	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235 - 3,892,584 136,599 31,123 25,422 1,240,990 269,256	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,233 358,696	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599) 18,877 19,578 144,333 89,440
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854 8,113	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - 126,587 2,605 - 9,1,070 16,598 13,667	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782 10,429	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - 314,343 169 - 100,653 16,693 8,091	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965 - - 312,139 - - - - 100,998 17,354 11,134	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470 318,453 98,459 17,887 9,675	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 312,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874 - 131,991 29,741 4,107	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235 3,892,584 136,599 31,123 25,422 1,240,990 269,256 101,490	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,996 75,000	Variance to Budget 279,637 129,063 (11,721) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599) 18,877 19,578 144,333 89,440 (26,490)
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 4,349 168,112 - 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - 126,587 2,605 - 91,070 16,598 13,667 1,368	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660 1,368	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782 10,429 1,368	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - 314,343 169 - 100,653 16,693 8,091 1,368	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965 182,054 - 312,139 100,998 17,354 11,134 1,368	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470 318,453 98,459 17,887 9,675 1,368	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874 - 131,991 29,741 4,107 3,292	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235 - 3,892,584 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750	Variance to Budget 279,637 129,063 1(11,721) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 126,587 2,605 91,070 16,598 13,667 1,3688 22,935	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660 1,368 26,829	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 12,231 41,960 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782 10,429 1,368 (7,624)	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 15,228 37,410 49,001 182,644 - 314,343 169 - 100,653 16,693 8,091 1,368 30,971	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 11,505 35,630 48,965 182,054	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 75,438 244,066 12,150 33,241 47,552 182,470 318,453 98,459 17,887 9,675 1,368 63,473	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646 12,500	Projected July-25 1,169,548 8,550 87,677 1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874 - 131,991 29,741 4,107 3,292 16,500	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 19,750	Variance to Budget 279,637 129,063 (11,721) (71,751) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,488)
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 341,864 6,892 4,461 92,459 15,955 11,919 1,368 22,367 804,557	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 47,948 2,605 91,070 16,598 13,667 1,3688 22,935 257,299	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660 1,368 26,829 473,936	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 12,231 41,960 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782 10,429 1,368 (7,624) 494,553	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 100,653 16,693 8,091 1,368 30,971 374,589	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965 182,054 100,998 17,354 11,134 1,368 42,133 564,185	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 75,438 244,066 12,150 33,241 47,552 182,470 318,453 98,459 17,887 9,675 1,368 63,473 350,055	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646 12,500 357,470	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 357,754 102,177 9,709 45,373 165,041 306,350 3,743 13,626 118,607 30,217 4,163 1,646 12,500 360,506	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 611,049 14,578 6,874 131,991 29,741 4,107 3,292 16,500 533,561	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235 - 3,892,584 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 6,262,508	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403	Variance to Budget 279,637 129,063 111,721) (71,751) 431,248 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - 126,587 2,605 - 91,070 16,598 13,667 1,368 22,935 257,299 11,880	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660 1,368 26,829 473,936	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782 10,429 1,368 (7,624) 494,553	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 17,963 17,963 17,963	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - 100,653 16,693 8,091 1,368 30,971 374,589 10,245	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965 182,054 - 312,139 100,998 17,354 11,134 1,368 42,133 564,185 187,000	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470 318,453 98,459 98,459 17,887 9,675 1,368 63,473 350,055 13,820	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646 12,500 357,470 2,646	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 337,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 4,163 1,646 12,500 360,506 3,489	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874 - 131,991 29,741 4,107 3,292 16,500 533,561	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235 - 3,892,584 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 429,299	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500	Variance to Budget 279,637 129,063 121,721) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201
Expenses 1 Salaries-Faculty 2 Salaries-Faculty PT/Overload 3 Overtime 4 Stipends 5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment	Actual September-24 1,101,677 217,505 1,343 82,842 978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402	Actual October-24 1,105,353 511,462 18,128 82,354 1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040	Actual November-24 1,103,113 500,770 7,837 78,767 1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - 126,587 2,605 - 91,070 16,598 13,667 1,368 22,935 257,299 11,880 26,735	Actual December-24 1,124,923 486,135 7,616 79,189 1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660 1,368 26,829 473,936 191,340 21,189	Actual January-25 1,112,897 51,346 25,170 88,556 1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782 10,429 1,368 (7,624) 494,553	Actual February-25 1,130,675 408,700 16,401 94,398 1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112	Actual March-25 1,128,879 458,010 25,439 101,211 1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 100,653 16,693 8,091 1,368 30,971 374,589 10,245 36,286	Actual April-25 1,127,747 492,282 17,669 94,124 1,023,988 8,666 330,165 77,868 253,394 11,505 35,630 48,965 182,054 - 312,139 100,998 17,354 11,134 1,368 42,133 564,185 187,000	Projected May-25 1,233,217 300,157 12,847 96,054 1,024,153 7,629 332,313 75,438 244,066 12,150 33,241 47,552 182,470 318,453 98,459 17,887 1,887 9,675 1,368 63,473 350,055 13,820 265,857	Projected June-25 1,181,005 295,285 17,569 92,112 1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 302,270 2,291 13,748 121,469 57,099 5,253 1,646 12,500 357,470 2,646 69,713	Projected July-25 1,169,548 316,548 8,550 87,677 1,116,915 28,002 337,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 360,506 3,489 270,807	Projected August-25 1,181,895 248,356 21,152 90,776 1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874 - 131,991 29,741 4,107 3,292 16,500 533,561	Total FY 2025 13,700,931 4,286,557 179,721 1,068,061 12,527,803 163,554 3,994,987 938,365 3,088,734 174,552 290,067 565,575 2,084,235 - 3,892,584 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 6,262,508	2025 Budget 13,980,568 4,415,620 168,000 996,310 12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129	Variance to Budget 279,637 129,063 1(11,721) 431,248 54,571 166,415 281,803 10,031 121,362 (110,067) (17,699) (94,742) 6,500 25,521 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 (183,406)

561,216

106,339

173,211

650,625

232,111

7,392,887

9,441,387

644

445,790

158,438

131,236

7,000

293,865

6,024,712

(4,438,893)

323,084

122,540

157,343

644

(3,266,381)

6,101,309 5,662,004.82

156,385

48,425

143,576

(4,571,909)

532,882

177,198

294,498

6,614,797

(515,158)

97,090

585,559

80,647

287,703

16,098

10,503

8,246,631

663

2,048,223

1,494,955

103,901

192,793

1,000,000

1,986,777

1,095,000

236,584

13,746,941

653,794

5,353,172

1,161,179

2,017,210

1,000,000

4,035,000

1,320,517

1,095,000

1,196,460

84,558,510

5,577,472

1,342,120

1,903,100

1,000,000

4,035,000

1,378,750

1,095,000

1,180,644

89,062,000

224,300

180,941

(114,110)

58,233

(11,811)

(15.816)

4,503,490

30 Travel/Professional Development

34 G.O. Bond Interest/Other Exp Paid

36 Revenue Bond/ Other Interest Paid

37 Capital Lease - Energy Mgmnt Project

29 Repairs/Maintenance

33 G.O. Bond Principal

35 Revenue Bond Principal

31 Utilities

32 Contingency

101,817

68,933

24,306

310,347

7,024,070

573,911

Total Expenses:

Net Revenues/(Expenses):

222,123

121,579

200,973

6,462,096

6,916,401

229,652

117,218

174,050

644

5,916,217

(3,243,240)

295,976

84,839

184,419

293,865

6,034,976

6,256,107

403,732

51,230

170,404

1,288

5,331,868

17,433,907

FY 2025 Unrestricted Actual/Cumulative

						inrestricted A								
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected		Variance
Revenues	September-24	October-24	November-24	December-24	January-25	February-25	March-25	April-25	May-25	June-25	July-25	August-25	2025 Budget	to Budget
1 Tuition-Resident In- District	2,116,448	2,372,414	3,123,168	3,904,293	4,188,537	4,166,922	4,244,563	4,651,056	4.841.177	4,843,506	4,837,202	4,844,056	5,772,111	(928,055)
2 Tuition-Out of District	1,915,414	2,261,618	2,802,717	3,274,833	3,562,853	3,562,012	3,554,279	4,033,019	4,283,200	4,216,583	4,207,554	4,205,961	4,158,495	47,466
3 Tuition-Non-Resident	185,969	237,251	286,387		350,146	347,141		381,167	398,631		390,493	387,474	436,644	
				317,453			348,311			394,237				(49,170)
4 Tuition -Dual Credit	1,101,471	1,871,434	2,120,581	2,154,646	2,194,910	2,196,389	2,199,574	2,336,062	2,361,085	2,362,565	2,361,359	2,357,779	1,602,045	755,734
5 Tuition Waivers	(1,204,900)	(1,296,627)	(1,382,061)	(1,475,137)	(1,622,756)	(1,636,842)	(1,537,053)	(1,159,969)	(1,630,059)	(1,602,161)	(1,608,033)	(1,586,810)	(1,500,000)	(86,810)
6 MyBooks Waivers	(7,755)	(151,371)	(181,599)	(190,806)	(189,222)	(190,674)	(190,542)	(277,431)	(212,586)	(247,857)	(245,147)	(266,693)	(300,000)	33,307
7 TPEG Transfers-Resident	(234,273)	(292,743)	(416,066)	(488,804)	(521,217)	(519,963)	(530,336)	(614,265)	(613,979)	(611,884)	(610,540)	(611,914)	(595,836)	(16,078)
									(48,436)					
8 TPEG Transfers-Non-Resident	(11,158)	(14,235)	(17,183)	(19,047)	(21,009)	(20,828)	(24,451)	(35,820)		(59,739)	(68,673)	(84,559)	(26,199)	(58,360)
9 Repeat Course Fee	68,340	73,695	84,915	104,635	125,035	127,840	126,735	140,930	153,085	150,322	148,336	148,077	158,950	(10,873)
10 Student Service Fees	107,432	125,359	155,220	182,186	202,029	202,607	202,266	234,791	254,048	250,831	250,140	250,036	265,000	(14,964)
11 Registration Fees	218,250	254,300	314,300	368,200	411,000	413,700	413,100	484,073	527,073	521,407	519,963	519,683	551,650	(31,967)
12 General Use Fee	827,156	970,030	1,199,281	1,403,729	1,543,347	1,544,226	1,541,861	1,734,278	1,836,358	1,813,846	1,809,762	1,809,317	2,013,065	(203,748)
13 myBooks Fees	1,368,454	1,656,064	2,057,085	2,456,386	2,611,074	2,595,371	2,619,108	2,827,685	2,900,157	2,874,212	2,848,267	2,821,544	2,037,000	784,544
14 International Education Fee	8,642	10,059	12,465	14,648	16,285	16.353	16,326	19,170	20,891	20,621	20,560	20,552	21.750	(1,198)
15 Laboratory Fees	228,543	300,025	373,897	414,793	442,077	442,545	442,049	481,140	499,056	493,542	493,138	493,142	469,900	23,242
16 Learning Technology Fee	216,038	251,480	311,620	366,200	407,120	408,825	408,150	479,255	522,270	515,548	514,025	513,821	542,600	(28,779)
17 Re-Entry Fee Huntsville	120,960	123,030	181,080	252,090	256,230	252,900	265,230	272,160	274,680	275,948	275,767	276,491	400,000	(123,509)
18 Student Telehealth Services	95,375	135,313	159,313	175,113	187,525	188,188	188,025	211,638	223,588	222,067	221,730	221,668	171,143	50,525
19 Refund -Student Fees	681	681	681	681	681	681	681	681	681	681	681	681		681
20 Other Student Fees	132,691	154,025	210,740		301,364	303,143			363,588	378,320	383,665		458,845	(68,383)
				275,207			333,279	348,963				390,462		
21 State Appropriations	0	10,917,018	10,917,018	10,917,018	10,917,018	16,373,826	16,373,826	16,373,826	16,373,826	21,819,285	21,819,285	21,819,285	21,781,837	37,448
22 District Taxes - Maint. & Operations	65,860	95,766	144,208	6,896,411	25,591,272	35,350,859	35,912,162	35,951,250	36,122,562	36,321,439	36,328,126	36,467,668	36,877,639	(409,971)
23 District Taxes - G.O. Bond Prin. & Interest	3,485	3,485	3,485	954,623	3,583,723	4,953,886	5,032,131	5,036,442	5,061,218	5,082,439	5,083,172	5,096,676	5,414,894	(318,218)
24 Workforce/CE Revenues	2,840	173,568	270,031	288,096	363,407	377,583	436,787	593,414	786,215	978,993	1,131,642	1,399,424	1,500,000	(100,576)
25 Revenue in Lieu of Taxes (PILOT/FTZ)	0		2.3,301	2,184,800	2,232,490	2,232,490	2,232,490	2,232,490	2,232,490	2,232,490	2,232,490	2,232,490	2,865,483	(632,993)
	115,264	186,712	239,648											102,421
26 Other Revenues				383,480	490,411	570,158	969,946	1,211,026	1,341,716	1,541,161	1,612,679	1,846,602	1,744,181	
27 Interest Income	156,755	558,129	678,525	824,813	1,081,984	1,281,249	1,547,909	2,014,303	2,178,893	2,362,663	2,520,115	2,722,301	2,240,803	481,498
Total Revenues	7,597,981	20,976,477	23,649,454	35,940,537	58,706,313	75,540,587	77,126,406	79,961,333	81,051,428	87,151,068	87,477,758	88,295,214	89,062,000	(766,785.80)
														Variance to
Expenses	September-24	October-24	November-24	December-24	January-25	February-25	March-25	April-25	May-25	June-25	July-25	August-25	2025 Budget	Budget
1 Salaries-Faculty	1,101,677	2,207,030	3,310,144	4,435,067	5,547,964	6,678,639	7,807,518	8,935,265	10,168,482	11,349,487	12,519,035	13,700,931	13,980,568	279,637
2 Salaries-Faculty PT/Overload	217,505	728,967	1,229,737	1,715,872	1,767,218	2,175,919	2,633,929	3,126,210	3,426,368	3,721,653	4,038,201	4,286,557	4,415,620	129,063
3 Overtime	1,343	19,471	27,308	34,924	60,094	76,495	101,935	119,603	132,450	150,019	158,569	179,721	168,000	(11,721)
4 Stipends	82,842	165,197	243,964	323,153	411,709	506,106	607,318	701,441	797,495	889,607	977,285	1,068,061	996,310	(71,751)
5 Salaries-Administrative Suppor	978,482	1,979,253	2,982,493	4,014,779	5,021,036	6,041,568	7,065,708	8,089,695	9,113,848	10,226,583	11,343,498	12,527,803	12,959,051	431,248
6 PT Salaries-Admin Support	5,125	19,166	30,346	40,445	50,199	60,111	70,030	78,695	86,324	118,574	146,576	163,554	218,125	54,571
7 Salaries-Classified Staff	319,062	633,888	945,655	1,262,285	1,586,979	1,922,677	2,254,383	2,584,548	2,916,861	3,278,376	3,636,130	3,994,987	4,161,402	166,415
8 PT Salaries-Classified Staff	19,517	130,105	209,135	277,518	338,938	421,847	517,078	594,946	670,385	787,254	889,431	938,365	1,220,168	281,803
9 Salaries-Service Staff	244,474	497,509	751,681	1,003,865	1,258,124	1,519,716	1,775,940	2,029,334	2,273,401	2,545,559	2,817,389	3,088,734	3,098,765	10,031
10 PT Salaries-Service Staff	3,368	21,718	37,147	50,168	63,928	77,088	92,316	103,821	115,970	142,203	163,994	174,552	295,914	121,362
11 Salaries-Student Assistants	4,422				132,264	154,148	191,558	227,188		270,604	280,314			
		44 126												
		44,126	84,614	120,033					260,429			290,067	180,000	(110,067)
12 Employer Medicare	44,849	93,729	141,677	190,152	232,112	280,188	329,189	378,154	425,706	471,553	516,926	565,575	547,876	(17,699)
12 Employer Medicare 13 FICA													547,876 1,989,493	(17,699) (94,742)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs	44,849 168,112 -	93,729 340,149 -	141,677 511,877	190,152 685,869	232,112 856,359	280,188 1,036,869	329,189 1,219,512 -	378,154 1,401,567	425,706 1,584,037 -	471,553 1,751,841 -	516,926 1,916,882 -	565,575 2,084,235 -	547,876 1,989,493 6,500	(17,699) (94,742) 6,500
12 Employer Medicare 13 FICA	44,849	93,729	141,677	190,152	232,112	280,188	329,189	378,154	425,706	471,553	516,926	565,575	547,876 1,989,493	(17,699) (94,742)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff	44,849 168,112 - 299,712	93,729 340,149 - 641,576	141,677 511,877 - 768,163	190,152 685,869 - 1,076,935	232,112 856,359 - 1,420,350	280,188 1,036,869 - 1,727,979	329,189 1,219,512 - 2,042,322	378,154 1,401,567 - 2,354,461	425,706 1,584,037 - 2,673,904	471,553 1,751,841 - 2,976,174	516,926 1,916,882 - 3,282,524	565,575 2,084,235 - 3,893,573	547,876 1,989,493 6,500 3,918,105	(17,699) (94,742) 6,500 24,532
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation	44,849 168,112 - 299,712 87,534	93,729 340,149 - 641,576 94,426	141,677 511,877 - 768,163 97,031	190,152 685,869 - 1,076,935 97,046	232,112 856,359 - 1,420,350 113,526	280,188 1,036,869 - 1,727,979 115,818	329,189 1,219,512 - 2,042,322 115,987	378,154 1,401,567 - 2,354,461 115,987	425,706 1,584,037 - 2,673,904 115,987	471,553 1,751,841 - 2,976,174 118,278	516,926 1,916,882 - 3,282,524 122,021	565,575 2,084,235 - 3,893,573 136,599	547,876 1,989,493 6,500 3,918,105 130,000	(17,699) (94,742) 6,500 24,532 (6,599)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance	44,849 168,112 - 299,712	93,729 340,149 - 641,576 94,426 1,500	141,677 511,877 - 768,163 97,031 1,500	190,152 685,869 - 1,076,935 97,046 1,500	232,112 856,359 - 1,420,350 113,526 9,000	280,188 1,036,869 - 1,727,979 115,818 10,500	329,189 1,219,512 - 2,042,322 115,987 10,500	378,154 1,401,567 - 2,354,461 115,987 10,500	425,706 1,584,037 - 2,673,904 115,987 10,500	471,553 1,751,841 - 2,976,174 118,278 24,248	516,926 1,916,882 - 3,282,524 122,021 24,248	565,575 2,084,235 - 3,893,573 136,599 31,123	547,876 1,989,493 6,500 3,918,105 130,000 50,000	(17,699) (94,742) 6,500 24,532 (6,599) 18,877
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins	44,849 168,112 - 299,712 87,534 1,500	93,729 340,149 - 641,576 94,426 1,500 4,461	141,677 511,877 - 768,163 97,031 1,500 4,461	190,152 685,869 - 1,076,935 97,046 1,500 4,461	232,112 856,359 - 1,420,350 113,526 9,000 11,796	280,188 1,036,869 - 1,727,979 115,818 10,500 11,796	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796	425,706 1,584,037 - 2,673,904 115,987 10,500 11,796	471,553 1,751,841 - 2,976,174 118,278 24,248 11,796	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants	44,849 168,112 - 299,712 87,534 1,500 - 91,174	93,729 340,149 - 641,576 94,426 1,500 4,461 183,633	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397	280,188 1,036,869 - 1,727,979 115,818 10,500 11,796 568,813	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463	425,706 1,584,037 - 2,673,904 115,987 10,500 11,796 868,922	471,553 1,751,841 - 2,976,174 118,278 24,248 11,796 990,392	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%)	44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854	93,729 340,149 - 641,576 94,426 1,500 4,461 183,633 32,809	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958	378,154 1,401,567 - - 2,354,461 115,987 10,500 11,796 770,463 134,313	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200	471,553 1,751,841 - 2,976,174 118,278 24,248 11,796 990,392 209,298	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323 358,696	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants	44,849 168,112 - 299,712 87,534 1,500 - 91,174	93,729 340,149 - 641,576 94,426 1,500 4,461 183,633	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397	280,188 1,036,869 - 1,727,979 115,818 10,500 11,796 568,813	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463	425,706 1,584,037 - 2,673,904 115,987 10,500 11,796 868,922	471,553 1,751,841 - 2,976,174 118,278 24,248 11,796 990,392	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%)	44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854	93,729 340,149 - 641,576 94,426 1,500 4,461 183,633 32,809	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200	471,553 1,751,841 - 2,976,174 118,278 24,248 11,796 990,392 209,298	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323 358,696	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan	44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368	93,729 340,149 - 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105	190,152 685,869 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473	232,112 856,359 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841	280,188 1,036,869 - 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898	547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees	44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913	93,729 340,149 - 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043	232,112 856,359 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382	329,189 1,219,512 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578 120,353	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958	565,575 2,084,235 3,893,573 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323 358,696 75,000 19,750 150,000	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service	44,849 168,112 299,712 87,534 1,500 91,174 16,854 8,113 1,368 6,913 983,966	93,729 340,149 - 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214 2,045,823	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311	280,188 1,036,869 - 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578 120,353 4,096,730	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971	471,553 1,751,841 - 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 6,262,508	547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403	(17,699) (94,742) (6,500) 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service	44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255	93,729 340,149 - 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214 2,045,823 15,175	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578 120,353 4,096,730 222,344	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 6,262,508 429,299	547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment	44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402	93,729 340,149 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214 2,045,823 15,175 138,586	190,152 685,869 	232,112 856,359 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578 120,353 4,096,730 222,344	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344 357,100	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 6,262,508 429,299 1,381,535	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service	44,849 168,112 299,712 87,534 1,500 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046	93,729 340,149 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214 2,045,823 15,175 138,586 526,841	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535	280,188 1,036,889 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344 357,100 540,558	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 540,558	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 18,898 267,458 6,262,508 429,299 1,381,535 1,504,020	547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000	(17,699) (94,742) (6,500) 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment	44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402	93,729 340,149 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214 2,045,823 15,175 138,586	190,152 685,869 	232,112 856,359 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578 120,353 4,096,730 222,344	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344 357,100 540,558	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 6,262,508 429,299 1,381,535	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129	(17,699) (94,742) (6,500) 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense	44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 98,3966 2,255 4,402 514,046 1,310,054	93,729 340,149 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851 526,841 2,114,818	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214 2,045,823 15,175 138,586 526,841 3,313,258	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202 5,007,274	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344 357,100 540,558 5,879,023	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 540,555 6,452,306	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 6,262,508 429,299 1,381,535 1,504,020 8,269,454	547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,223 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980 2,409,376
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance	44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817	93,729 340,149 - 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851 526,841 2,114,818 323,939	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214 2,045,823 15,175 138,586 526,841 3,313,258 553,591	190,152 685,869 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567	232,112 856,359 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 4,151,623	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202 5,007,274 1,814,516	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344 357,100 540,558 5,879,023 2,583,390	425,706 1,584,037 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 540,558 6,452,306 2,739,776	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 6,262,508 429,299 1,381,535 1,504,020 8,269,454 5,353,172	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,890 (183,406) 8,980 2,409,376 224,300
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development	44,849 168,112 299,712 87,534 1,500 	93,729 340,149 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851 526,841 2,114,818 323,939	141,677 511,877 	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 1,253,300 443,799	280,188 1,036,889 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202 5,007,274 1,814,516 550,139	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306 708,577	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 4660,915 409,344 357,100 540,558 5,879,023 2,583,390 831,117	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 540,558 6,452,306 2,739,776 879,542	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657 976,631	516,926 1,916,882 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217 1,057,278	565,575 2,084,235	547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120	(17,699) (94,742) (6,500) 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980 2,409,376 224,300 180,941
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities	44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817	93,729 340,149 - 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851 526,841 2,114,818 323,939	141,677 511,877 - 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214 2,045,823 15,175 138,586 526,841 3,313,258 553,591	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567 392,570 583,747	232,112 856,359 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 4,151,623	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202 5,007,274 1,814,516	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344 357,100 540,558 5,879,023 2,583,390	425,706 1,584,037 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 540,558 6,452,306 2,739,776	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217	565,575 2,084,235	547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,223 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980 2,409,376 224,300 180,941 (114,110)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency	44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	93,729 340,149 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851 526,841 2,114,818 323,939	141,677 511,877	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567 392,570 583,747	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 1,253,300 443,799 754,151	280,188 1,036,889 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202 5,007,274 1,814,516 550,139	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306 708,577	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 4660,915 409,344 357,100 540,558 5,879,023 2,583,390 831,117	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 5,40,558 5,45,558 6,452,306 2,739,776 879,542 1,359,516	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657 976,631	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217 1,057,278 1,824,417	565,575 2,084,235	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980 2,409,376 224,300 180,941 (114,110)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities	44,849 168,112 299,712 87,534 1,500 	93,729 340,149 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851 526,841 2,114,818 323,939	141,677 511,877 	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567 392,570 583,747	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 1,253,300 443,799	280,188 1,036,889 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202 5,007,274 1,814,516 550,139	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306 708,577	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 4660,915 409,344 357,100 540,558 5,879,023 2,583,390 831,117	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 540,558 6,452,306 2,739,776 879,542	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657 976,631	516,926 1,916,882 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217 1,057,278	565,575 2,084,235	547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,223 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100	(17,699) (94,742) (6,500) 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980 2,409,376 224,300 180,941 (114,110)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency	44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	93,729 340,149 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851 526,841 2,114,818 323,939	141,677 511,877	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567 392,570 583,747	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 1,253,300 443,799 754,151	280,188 1,036,889 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202 5,007,274 1,814,516 550,139	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306 708,577	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344 357,100 540,558 5,879,023 2,583,390 831,117 1,215,941	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 5,40,558 5,45,558 6,452,306 2,739,776 879,542 1,359,516	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657 976,631	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217 1,057,278 1,824,417 - 2,048,223	565,575 2,084,235	547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000	(17,699) (94,742) (6,500) 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980 2,409,376 224,300 180,941 (114,110)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Trave/IProfessional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest/Other Exp Paid	44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	93,729 340,149 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851 526,841 2,114,818 323,939	141,677 511,877	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567 392,570 583,747	232,112 856,359 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 1,253,300 443,799 754,151	280,188 1,036,889 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202 5,007,274 1,814,516 550,139 927,362	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306 708,577 1,058,598	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 4660,915 409,344 357,100 540,558 5,879,023 2,583,390 831,117	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 540,558 6,452,306 2,739,776 879,542	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657 976,631 1,536,714	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217 1,057,278 1,824,417	565,575 2,084,235	547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,223 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,903,100 1,000,000 4,035,000 1,378,750	(17,699) (94,742) (6,500) 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980 2,409,376 224,300 180,941 (114,110)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest/Other Exp Paid 35 Revenue Bond Principal	44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	93,729 340,149 641,576 94,426 1,500 4,461 183,633 32,809 20,032 2,737 29,279 1,788,524 3,295 111,851 526,841 2,114,818 323,939	141,677 511,877	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567 392,570 583,747	232,112 856,359 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 1,253,300 443,799 754,151	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 273,658 522,202 520,727 1,814,516 550,139 927,362 	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 116,958 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306 708,577 1,058,598 650,625	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344 357,100 540,558 5,879,023 2,583,390 831,117 1,215,941	425,706 1,584,037 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 5,40,558 5,40,558 5,45,558 6,452,306 2,739,776 879,542 1,359,516	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 33,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657 976,631 1,536,714	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217 1,057,278 1,824,417 - 2,048,223 666,723	565,575 2,084,235	547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,993,100 1,000,000 4,035,000 1,378,750 1,095,000	(17,699) (94,742) (6,500) 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980 2,409,376 224,300 180,941 (114,110) -
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest/Other Exp Paid 35 Revenue Bond/ Other Interest Paid	44,849 168,112 299,712 87,534 1,500 	93,729 340,149	141,677 511,877 511,877	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567 392,570 583,747	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 1,253,300 443,799 754,151	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 212,099 273,658 522,202 5,007,274 1,814,516 550,139 927,362	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 669,465 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306 708,577 1,058,598 239,111	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 4660,915 409,344 357,100 540,558 5,879,023 2,583,390 831,117 1,215,941	425,706 1,584,037 1,584,037 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 540,558 6,452,306 2,739,776 879,542 1,359,516	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657 976,631 1,536,714	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217 1,057,278 1,824,417 - 2,048,223 666,723 - 249,614	565,575 2,084,235	547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000 4,035,000 1,378,750 1,095,000 474,386	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,950 (183,406) 8,980 2,409,376 224,300 180,941 (114,110)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest/Other Exp Paid 35 Revenue Bond/ Other Interest Paid 36 Revenue Bond/ Other Interest Paid 37 Capital Lease - Energy Mgmnt Project	44,849 168,112 299,712 87,534 1,500 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	93,729 340,149	141,677 511,877 511,877 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214 2,045,823 15,175 138,586 526,841 3,313,258 553,591 307,730 399,328 310,991	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567 392,570 583,747	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 1,253,300 443,799 754,151	280,188 1,036,889 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202 5,007,274 1,814,516 550,139 927,362 - 650,625 - 232,111 606,789	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 669,465 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306 708,577 1,058,598	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344 357,100 540,558 5,879,023 2,583,390 831,117 1,215,941 650,625 - 239,111 901,299	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 6,452,306 2,733,776 879,542 1,359,516 - 650,625 - 239,111 901,299	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657 976,631 1,536,714	516,926 1,916,882 - - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217 1,057,278 1,824,417 - - 2,048,223 666,723 - 249,614 1,196,460	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 6,262,508 429,299 1,381,535 1,504,020 8,269,454 5,353,172 2,017,210 1,000,000 1,320,517 1,095,000 486,197 1,196,460	547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000 4,035,000 1,378,750 1,095,000 474,386 1,180,644	(17,699) (94,742) (6,500) 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980 2,409,376 224,300 180,941 (114,110) - - - 58,233 - - (11,811)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest/Other Exp Paid 35 Revenue Bond/ Other Interest Paid	44,849 168,112 299,712 87,534 1,500 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	93,729 340,149	141,677 511,877 511,877	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567 392,570 583,747	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 1,253,300 443,799 754,151	280,188 1,036,869 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 212,099 273,658 522,202 5,007,274 1,814,516 550,139 927,362	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 669,465 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306 708,577 1,058,598 239,111	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 4660,915 409,344 357,100 540,558 5,879,023 2,583,390 831,117 1,215,941	425,706 1,584,037 1,584,037 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 540,558 6,452,306 2,739,776 879,542 1,359,516	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657 976,631 1,536,714	516,926 1,916,882 - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217 1,057,278 1,824,417 - 2,048,223 666,723 - 249,614	565,575 2,084,235	547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000 4,035,000 1,378,750 1,095,000 474,386	(17,699) (94,742) 6,500 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 (183,406) 8,980 2,409,376 224,300 180,941 (114,110)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest/Other Exp Paid 35 Revenue Bond/ Other Interest Paid 36 Revenue Bond/ Other Interest Paid 37 Capital Lease - Energy Mgmnt Project	44,849 168,112 299,712 87,534 1,500 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	93,729 340,149	141,677 511,877 511,877 768,163 97,031 1,500 4,461 274,703 49,407 33,699 4,105 52,214 2,045,823 15,175 138,586 526,841 3,313,258 553,591 307,730 399,328 310,991	190,152 685,869 - 1,076,935 97,046 1,500 4,461 373,799 66,478 39,359 5,473 79,043 2,519,758 206,515 159,776 526,841 3,695,505 849,567 392,570 583,747	232,112 856,359 - 1,420,350 113,526 9,000 11,796 475,397 84,260 49,788 6,841 71,419 3,014,311 206,515 250,545 519,535 4,151,623 1,253,300 443,799 754,151	280,188 1,036,889 1,727,979 115,818 10,500 11,796 568,813 100,265 59,067 8,210 89,382 3,722,141 212,099 273,658 522,202 5,007,274 1,814,516 550,139 927,362 - 650,625 - 232,111 606,789	329,189 1,219,512 - 2,042,322 115,987 10,500 11,796 669,465 669,465 67,158 9,578 120,353 4,096,730 222,344 309,944 540,558 5,368,850 2,260,306 708,577 1,058,598	378,154 1,401,567 - 2,354,461 115,987 10,500 11,796 770,463 134,313 78,292 10,946 162,486 4,660,915 409,344 357,100 540,558 5,879,023 2,583,390 831,117 1,215,941 650,625 - 239,111 901,299	425,706 1,584,037 2,673,904 115,987 10,500 11,796 868,922 152,200 87,967 12,314 225,958 5,010,971 423,164 622,958 6,452,306 2,733,776 879,542 1,359,516 - 650,625 - 239,111 901,299	471,553 1,751,841 2,976,174 118,278 24,248 11,796 990,392 209,298 93,220 13,960 238,458 5,368,441 425,810 692,671 540,558 7,287,773 3,272,657 976,631 1,536,714	516,926 1,916,882 - - 3,282,524 122,021 24,248 25,422 1,108,999 239,515 97,383 15,606 250,958 5,728,947 429,299 963,478 540,558 7,678,439 3,858,217 1,057,278 1,824,417 - - 2,048,223 666,723 - 249,614 1,196,460	565,575 2,084,235 - 3,893,573 136,599 31,123 25,422 1,240,990 269,256 101,490 18,898 267,458 6,262,508 429,299 1,381,535 1,504,020 8,269,454 5,353,172 2,017,210 1,000,000 1,320,517 1,095,000 486,197 1,196,460	547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000 4,035,000 1,378,750 1,095,000 474,386 1,180,644	(17,699) (94,742) (6,590) 24,532 (6,599) 18,877 19,578 144,333 89,440 (26,490) 852 (117,458) 438,895 185,201 (183,406) 8,980 2,409,376 224,300 180,941 (114,110) - - - - - - - - (11,811) (15,816)

Detail of Other Student Fees and Other Revenues May-25

	Other Student	Fees			Other Revenues		
103980	A/C Lab Manual Fee	\$	-	108900	Box Office Receipts	\$	365.00
104000	Accuplacer Fees		-	109300	Campus Store Sales		3,719.86
104600	Advance Standing Fee		(30.00)	108210	Commissions-Vending		-
104820	Background Check Fee		-	107010	Duplicate Receipts		70.00
103950	Commercial Driver Lic Tes	st	-	109200	Café 34 - Food Sales		12,198.20
104100	Installment Fees		8,275.00	103604	Housing		-
104101	Late Installment Fees		1,890.00	105990	Misc Income		10,650.29
104310	Liability Insurance Fees		(28.00)	105990	Misc Income-GOVDEALS		1,326.00
103960	MACS Certificate Fee		-	105990	Misc Income-Shared Positions		16,821.46
107015	Nursing Mobility Exams		-	105990	Misc Income-Hurricane Beryl Reimbursement	:S	77,519.01
103700	Parking Fees		-	105300	Recovery of Indirect Costs		4,405.68
104500	Schedule Change Fees		-	107110	Rental Fees-Campus Facilities		3,078.17
103901	Technology Fee-HC/LC		1,820.00	108100	Sales and Services-Cosmetology		613.00
104003	Testing Center Fees		150.00	108350	Sales-Cash Sales		0.16
104750	Transcript Fees		1,308.21	108300	Sales-Discounts		(180.91)
104002	TSI Assessment Test Fee		1,260.00	108350	Sales - Used Books		104.47
103920	VIG Test Fee		(20.00)			Total: \$	130,690.39
		Total \$	14,625.21				

LEE COLLEGE DISTRICT Detail of Other Operating Expenses May-25

	Other Operating Expenses	
138200	Advertising	\$ 24,391.50
125400	Audit Fees	4,621.00
138100	Cash Overage/Shortage	(7.41)
138600	CE-TEST/BOOKS	1,303.00
160300	CGS-Print Shop	10,277.63
131100	Classroom Supplies	27,204.48
131190	Computerized Testing	(2,080.00)
160250	Cost of Goods - Book Store	241,326.36
160360	Cost of Goods - Food	10,504.41
160380	Cost of Goods - Nonfood	209.82
131120	Food	260.15
138300	Institutional Memberships	6,476.89
150900	Library Books	7,058.18
150920	Library-Electronic Database	1,539.00
138500	Other Cost (Finance Services)	5,844.74
131300	Postage	819.94
160310	Print Shop - Chgbacks	(20.00)
138210	Promotional Items	10,016.89
138250	Public Relations	5,782.76
136550	Rentals	21,609.11
180100	Scholarships	21,789.43
138503	Student Activities	3,572.63
131000	Supplies	65,613.52
133500	Supplies-Gasoline & Diesel	(709.36)
125200	Tax Appraisal District	82,185.50
131140	TDC Contract Supplies	23,693.45
	Total Operating Expense	\$ 573,283.62

LEE COLLEGE DISTRICT AUXILIARY SERVICES REVENUES AND EXPENSES

May-25

Cumulative

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

	By Account Type	!		By Progr	am	
			Revenues			Revenue
03604	Athletic Housing	\$	74,800.00	Athletics Housing	\$	74,800.00
08500	Region 14 Tournament		27,636.13	Region 14 Tournament		27,636.13
03200	Student Service Fees	\$	254,047.50	Student Service Fees	\$	254,047.50
3550	Books and Classroom Materials	\$	2,687,571.22	Bookstore	\$	2,687,571.22
9300	Campus Store	\$	27,706.57	Campus Store	\$	27,706.57
8350	Sales-Cash Sales	\$	10.34	Arena Concessions	\$	24,567.70
	Food Sales	\$	268,675.59	Café 34-Food Service	\$	243,918.64
	Commissions-Vending	\$	32,428.63	Vending Machines	\$	32,428.63
	Sales-Discounts	\$	(199.59)	0 11		,
08200	Returned Check Fees	\$	1,110.00	Insufficient Checks	\$	1,110.00
07110	Rental Fees-Campus Facilities	\$	27,475.00	Facility and Event Mgmt	\$	27,475.00
	Tota	al: \$	3,401,261.39	Total:	\$	3,401,261.39
			Expenses			Expenses
11000	Salaries-Faculty	\$	67,941	Athletic Administration	\$	219,668.20
	Salaries-Faculty PT/Overload	*	-	Athletic Trainer	Ψ.	40,000.00
	Overtime		14,668.74	Athletics Housing		17,735.09
	Stipends		49,141.72	Basketball		313,121.2
	Salaries-Administrative		288,220.29	Volleyball		203,010.29
	PT Salaries-Administrative		-	Region 14 Tournament		61,163.3
	Salaries-Classified Staff		14,849.80	region 14 rounnament		01,103.3
	PT Salaries-Classified Staff		58,645.14	Student Activities		192,997.1
	Salaries-Service Staff		98,686.90	Cheerleaders		36,801.6
	PT Salaries-Service Staff		10,565.36	Navigator Drumline		86,268.1
	Salaries-Student Assistants		40,721.92	rtavigator Braininic		00,200.1
	Employer Medicare		8,584.86	Bookstore		1,689,729.80
21100			31,954.59	Campus Store		31,405.5
	Group Insurance-Staff		77,690.38			5_, .55.5
	State Retirement Match-Grants		43,978.85			
	Athletic Officials		19,070.00	Café 34-Food Service		357,108.1
	Contract Service		88,464.26	Arena Concessions		11,841.8
	Supplies		71,068.80	7.11.01.10.000.000.000.000		22,0 .2.0
	Classroom Supplies		27,152.08	Vocational Scholarships		4,450.00
31120			13,365.11	Theatre Arts Scholarships		-, 150.0
	Non-Capitalized Equip.		3,189.33	meane / it is sential simps		
	Supplies - Gasoline & Diesel		-	Facility and Event Mgmt		2,895.00
	Insurance-Other		15,933.00	Institutional Public Relation		78,858.3
	Repairs/Maintenance		-	Total:	Ś	3,347,053.7
	Cash Overage/Shortage		(19.54)		<u> </u>	0,0,000
8250			18,995.92	Net Revenues/(Expenses):	Ś	54,207.63
	Institutional Memberships		7,990.00			
	Other Cost		-			
	Student Activities		41,391.30			
	Utilities-Electricity		12,378.34			
	Utilities-Water/Sewage/Refuge		5,356.75			
	Travel - Teaching Sites		65.39			
	Travel		587.87			
	Travel-Recruitment		8,854.14			
	Travel-Professional Developmen		4,541.24			
	Travel-Student		4,541.24 134,041.61			
	Equipment					
			76,111.17			
20250	Cost of Goods Sold - Bookstore		1,551,545.93			
	Cost of Goods Cold F					
50360	Cost of Goods Sold - Food		133,133.18			
50360 50380	Cost of Goods Sold - Food Cost of Goods Sold - Nonfood Scholarships		133,133.18 11,155.97 297,032.08			

Athletic Expenses - Year-to-Date

May-25

Cumulative

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

By Account Type	e		By Program					
		Revenue		Revenue				
103604 Athletic Housing	\$	74,800.00	Athletics Housing	\$ 74,800.00				
108500 Region 14 Tournament		27,636.13	Region 14 Tournament	27,636.13				
Total	; \$	102,436.13	<u>-</u>	\$ 102,436.13				
		Expenses		Expenses				
111000 Salaries-Faculty	\$	67,941.28	Athletic Administration	\$ 219,668.20				
111030 Overtime		13,562.26	Athletic Trainer	40,000.00				
111035 Stipends		45,442.72	Athletics Housing	17,735.09				
113000 Salaries - Administrative		101,983.68	Basketball	313,121.21				
114000 Salaries - Classifed Staff		14,849.80	Volleyball	203,010.29				
114020 PT Salaries - Classified Staff		2,114.08	Region 14 Tournament	61,163.33				
114500 Salaries - Service Staff		209.63	Total:	\$ 854,698.12				
114520 PT Salaries - Service Staff		761.49						
115000 Salaries - Student Assistants		7,070.40	Net Revenues/(Expenses):	\$ (752,261.99)				
121000 Employer Medicare		3,497.86	_					
121100 FICA		14,777.80						
121200 Group Insurance-Staff		31,742.50						
122200 State Retirement Match-Grants		20,128.95						
125800 Athletic Officials		19,070.00						
126100 Contract Service		77,228.00						
131000 Supplies		38,391.79						
131120 Food		8,605.87						
136350 Insurance-Other		15,933.00						
136600 Rental		-						
138300 Institutional Memberships		6,175.00						
138500 Other Cost		-						
139100 Utilities - Electricity		12,378.34						
139200 Utilities - Water/Sewer		5,356.75						
141100 Travel		318.53						
141350 Travel-Recruitment		8,854.14						
143100 Travel-Student		121,222.17						
180100 Scholarships (GT=T&F-Adult)		217,082.08						
Total	: \$	854,698.12						

LEE COLLEGE DISTRICT WORKFORCE AND COMMUNITY DEVELOPMENT REVENUES AND EXPENSES Cumulative as of May-25

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

Program Revenues		Program Expense	C	Variance Over/(Under)		
2704000000 W&CD - Exec Director - ADMIN \$	-	W&CD - Exec Director - ADMIN	\$	341,723.63	\$	(341,723.63)
2781010000 Advanced Technician Training	322,245.00	Advanced Technician Training		462,306.10		(140,061.10)
2781020000 W&CD - Indust. Contract Training	161,868.00	W&CD - Indust. Contract Training		57,253.39		104,614.61
2765000000 W&CD - Kids at College	47,255.00	W&CD - Kids at College		63,882.30		(16,627.30)
2761000000 W&CD - Leisure Learning	27,863.00	W&CD - Leisure Learning		7,784.43		20,078.57
2781030000 W&CD - Other Contract Training	110,008.06	W&CD - Other Contract Training		89,408.06		20,600.00
2762000000 W&CD - Travel Program	5,805.00	W&CD - Travel Program		14,111.02		(8,306.02)
\$	675,044.06		\$	1,036,468.93	\$	(361,424.87)
2701000000 Industrial Cross Credit - ADMIN	-	Industrial Cross Credit - ADMIN		112,992.33		(112,992.33)
2781060000 Fieldbus	24,055.00	Fieldbus		-		24,055.00
2781050000 Industrial Open Enrollmen	32,455.00	Industrial Open Enrollmen		47,180.20		(14,725.20)
<u>\$</u>	56,510.00		\$	160,172.53	\$	(103,662.53)
2781100000 Healthcare Cross Credit - ADMIN	-	Healthcare Cross Credit - ADMIN		115,147.44		(115,147.44)
2781040000 Healthcare Open Enrollmen	54,661.00	Healthcare Open Enrollmen		26,973.32		27,687.68
<u> </u>	54,661.00		\$	142,120.76	\$	(87,459.76)
Total Revenue \$	786,215.06	Total Expenses	\$	1,338,762.22	\$	(552,547.16)
* Administrative programs will not have a	revenue source.					
			Pro	gram Revenues		gram Expenses
		Administrative Depts	\$	-	\$	569,863
		Academic Depts		786,215		768,899
		Net Revenues/(Expenses)	\$	786,215	\$	1,338,762
			Net Re	evenues/Expenses		(552,547.16)

LEE COLLEGE DISTRICT RESTRICTED FEDERAL PROGRAMS May-25

NOTE: No amounts shown in Restricted Funds are included in the Operating Revenues and Expenses Totals

Federal Grants/	Contracts		Federal Grants/Contracts		Variance
Revenu			Expenses		Over/(Under)
	Funds Received	Funds Received			
	in Prior Years	in Current Year			
CCAMPIS	\$ -	\$ 271,466.82	CCAMPIS	\$ 312,495.98	\$ (41,029.16)
Direct Loans 2024	-	(4,372.00)	Direct Loans 2024	(4,372.00)	-
Direct Loans 2025	-	2,728,113.00	Direct Loans 2025	2,740,086.00	(11,973.00)
Ed Opportunity Center 2022-26	-	211,883.87	Ed Opportunity Center 2022-26	238,355.47	(26,471.60)
Federal Work Study 2024	-	-	Federal Work Study 2024	-	-
Federal Work Study 2025	-	235,934.38	Federal Work Study 2025	268,751.97	(32,817.59)
HCDE 2022	20,706.53	21,141.00	HCDE 2022	12,148.72	29,698.81
PELL - 2023	-	(82.00)	PELL - 2023	(82.00)	-
PELL - 2025	-	11,800,000.00	PELL - 2025	11,834,172.00	(34,172.00)
Perkins Administrative 2025	-	29,988.11	Perkins Administrative 2025	41,488.27	(11,500.16)
Perkins Guidance/Counsel 2025	-	84,502.65	Perkins Guidance/Counsel 2025	126,879.23	(42,376.58)
Perkins Instr Equipment 2025	-	228,902.70	Perkins Instr Equipment 2025	247,267.70	(18,365.00)
Perkins Prof Develop 2025	-	8,887.32	Perkins Prof Develop 2025	17,059.86	(8,172.54)
Perkins Spec Pops 2025	-	42,574.45	Perkins Spec Pops 2025	74,979.71	(32,405.26)
Perkins Upgrade Curr 2025	-	182,732.65	Perkins Upgrade Curr 2025	281,988.01	(99,255.36)
Perkins - Other 2025	-	53,254.55	Perkins - Other 2025	86,569.96	(33,315.41)
SAMSHA - Suicide Prevention	-	56,784.95	SAMSHA - Suicide Prevention	71,423.88	(14,638.93)
SEOG 2025	-	111,742.00	SEOG 2025	111,742.00	-
Small Business Develop 2024	-	36,867.10	Small Business Develop 2024	36,867.10	-
Small Business Develop 2025		-	Small Business Develop 2025	35,785.00	(35,785.00)
Student Support Serv 2020-2025	-	152,381.38	Student Support Serv 2020-2025	182,326.83	(29,945.45)
TCEQ Living Shorelines	-	1,170.93	TCEQ Living Shorelines	53,052.91	(51,881.98)
Title V Pathways 2019-2024	-	201,187.62	Title V Pathways 2019-2024	248,250.18	(47,062.56)
TWC Wagner PEYSER Texas Talent 2024	-	38,604.65	TWC Wagner PEYSER Texas Talent 2024	38,604.66	(0.01)
Total Revenues:	\$ 20,706.53	\$ 16,493,666.13	Total Expenses - All Purposes	: \$ 17,055,841.44	\$ (541,468.78)

LEE COLLEGE DISTRICT RESTRICTED STATE PROGRAMS May-25

NOTE: No amounts shown in Restricted Funds are included in the Operating Revenues and Expenses Totals

State Grants/Contracts Revenues					State Grants/Contr Expenses		Variance Over/ <mark>(Under)</mark>	
		ds Received Prior Years	_	unds Received n Current Year				
NSRP Regular FY2020-FY2021	\$	-	\$	4,902	NSRP Regular FY2020-FY2021	\$	4,935	\$ (33.00)
NSRP Regular FY2024		1,623.98		1,623.98	NSRP Regular FY2024		3,043.96	204
THECB SSAP		-		66,044.50	THECB SSAP		21,560.88	44,484
THECB True 2024-25 Grant		-		140,000.00	THECB True 2024-25 Grant		68,529.25	71,471
TEOG 2025		-		830,336.00	TEOG 2025		830,336.00	-
Texas Work Study Mentorship		-		66,347.00	Texas Work Study Mentorship		78,544.00	(12,197)
TWC JET - HVACR 2025		-		-	TWC JET - HVACR 2025		87,948.75	(87,949)
Total Revenues	\$	1,623.98	\$	1,109,253.48	Total Expense	es \$	1,094,897.84	\$ 15,979.62

LEE COLLEGE DISTRICT RESTRICTED LOCAL PROGRAMS May-25

NOTE: No amounts shown in Restricted Funds are included in the Operating Revenues and Expenses Totals

Private Grants/Cont	racts		Private Grants/Contracts	Variance	
Revenues			Expenses	Over/(Under)	
	Funds Received	Funds Received			
	in Prior Years	in Current Year			
Chambers Speech Lab	\$ 112,200.38	\$ 7,380.63	Chambers Speech Lab	\$ 7,380.63	\$ 112,200.38
Chicago Community Foundation	31,337.00	-	Chicago Community Foundation	31,337.00	-
CCPIW - Community College Partnership Initiative	64,993.42	18,000.00	CCPIW - Community College Partnership Initiative	-	82,993.42
Ed Opp Center Match	588.43	726.25	Ed Opp Center Match	580.00	734.68
Educate Texas Grant	794.51	151.55	Educate Texas Grant	151.55	794.51
Energy Venture Camp	11,306.32	43.75	Energy Venture Camp	43.75	11,306.32
Exxon Industrial Contribution	11,134.13	27,414.56	Exxon Industrial Contribution	27,414.56	11,134.13
Powell-Huntsville Scholarship	4,075.00	-	Powell-Huntsville Scholarship	-	4,075.00
Rodel Dual Enrollment 2025	33,383.19	115,711.39	Rodel Dual Enrollment 2025	66,026.71	83,067.87
SBDC LC Match 2024	48.70	-	SBDC LC Match 2024	-	48.70
SBDC Program Income 2024	18,999.94	106.49	SBDC Program Income 2024	839.28	18,267.15
SBDC Program Income 2025	-	-	SBDC Program Income 2025	1,708.88	(1,708.88)
Trellis Huntsville Scholarship	717.54	-	Trellis Huntsville Scholarship	-	717.54
Reimbursed by the Lee College Foundation:					
ExxonMobil Process Tech 2024	-	13,594.14	ExxonMobil Process Tech 2024	13,594.14	-
GTF -Pathways from Prison	-	61,778.03	GTF -Pathways from Prison	86,843.62	(25,065.59)
Student Basic Needs	-	7,500.00	Student Basic Needs	7,520.00	(20.00)
Trellis Pathways from Prison	-	29,428.75	Trellis Pathways from Prison	38,432.74	(9,003.99)
Student Resource and Advocacy Center (SRAC)	-	130,006.88	Student Resource and Advocacy Center (SRAC)	213,830.16	(83,823.28)
Texas Mutual Insurance Grant	-	7,515.71	Texas Mutual Insurance Grant	25,193.38	(17,677.67)
Total Revenue	s \$ 289,578.56	\$ 419,358.13	Total Expense	es \$ 520,896.40	\$ 188,040.29

Lee College Checks > \$25,000 May-25

Payment Date	Supplier Name	Payment Amount	Account	Explanation
5/1/2025	DLT Solutions LLC	26,196.32	MAIN	24 Hour Help Desk Phone Support
5/6/2025	KONE INC.	97,282.12	MAIN	Modernize Student Center Elevator
5/8/2025	PBK*	38,902.00	MAIN	Design Service for Campus Master Plan
5/13/2025	CDW-G*	28,626.78	MAIN	Multiple Invoices - Equipment
5/13/2025	M Scott Construction, INC*	463,410.00	MAIN	Cosmetology Renovation
5/13/2025	Millennium Project Solutions, Inc.	46,774.61	MAIN	Repairs to John Britt Hall
5/14/2025	Charlie's Plumbing, Inc.	49,525.74	CONST	Corrections for ADA Compliance, Plumbing Fixtures at Various Campus Buildings
5/15/2025	Conroe Golf Cars	96,237.00	MAIN	Purchase of Golf Cart - Maintenance
5/22/2025	Chambers County Appraisal District	28,509.50	MAIN	Quarterly Appraisal Fees
5/22/2025	Harris Central Appraisal District	53,676.00	MAIN	Quarterly Appraisal Fees
5/22/2025	TXU Energy Retail Company LLC	85,523.31	MAIN	Utilities
5/22/2025	Thompson & Horton LLP*	32,637.50	MAIN	Lawyers

Total Checks >\$25K from Operating/Construction \$ 1,047,300.88

Facility Projects - As of 5/31/2025										
Project	Vendor	Funding Source	Dept.		Budget		Expenses		Net	
Cosmetology Renovation (Design)	Arcadis	Lost Revenue Funds	2802500000	\$	222,530.00		164,672.20	\$	57,857.80	
	CJG									
Cosmetology Renovation	Engineering/DBR									
(Reimbursables)	Engineering	Lost Revenue Funds	2802500000	\$	70,000.00	\$	12,082.50	\$	57,917.50	
Cosmetology Renovation										
(Construction)	M Scott	Lost Revenue Funds	2802500000	\$	3,179,000.00	\$	788,571.25	\$	2,390,428.75	
Furniture & Equip (Surplus FY23)	FMG	Board Designated Surplus (\$1.688 MM)	2802100000	\$	1,688,000.00	\$	801,166.82	\$	886,833.18	
Roofing Repair Project (Design)	Various Vendors/Pov	Board Designated Surplus (\$3.8 MM)	2802100000	\$	88,112.00	\$	88,112.00	\$	-	
Roofing Repair Project (Materials/Servi	Texas Air Systems	Board Designated Surplus (\$3.8 MM)	2802100000	\$	1,100,202.78	\$	1,100,202.78	\$	-	
Storm Drain Repair (Design)	Kirksey Architects	Board Designated Surplus (\$3.8 MM)	2802100000	\$	76,240.00	\$	71,286.51	\$	4,953.49	
Storm Drain Repair (Materials/Services) Pending	Board Designated Surplus (\$3.8 MM)	2802100000	\$	562,070.00	\$	562,070.00	\$	-	
ADA Phase 1 (Design)	Terracon	Board Designated Surplus (\$3.8 MM)	2802100000	\$	158,600.00	\$	157,100.00	\$	1,500.00	
ADA Phase 1 (Construction)	Axis	Board Designated Surplus (\$3.8 MM)	2802100000	\$	2,140,290.00	\$	2,125,100.00	\$	15,190.00	
ADA Phase 2 (Design)	Kirksey	Board Designated Surplus (\$4 MM)	2802100000	\$	17,500.00	\$	15,000.00	\$	2,500.00	
ADA Phase 2 (Construction)	Various	Board Designated Surplus (\$4 MM)	2802100000	\$	3,982,500.00	\$	443,774.08	\$	3,538,725.92	

LEE COLLEGE DISTRICT 5/31/2025

Total Current

Fund Source	Par Value		4/30/2025		Net Additions/ (Withdrawals)	5/31/2025	Yield	Period Earnings Net of Premium and Discounts		
Unrestricted										
JP Morgan Chase - Operating	\$ 1,149,688.41	\$	986,758.80	\$	162,929.61	\$ 1,149,688.41				
Lonestar - General Fund	\$ 26,991,121.61	\$	32,177,604.69	\$	(5,186,483.08)	\$ 26,991,121.61	4.47%	\$	113,516.92	
US Bank - Operating	\$ 1,894,775.06	\$	1,840,186.56	\$	143.00	\$ 1,840,329.56	4.47%	\$	159.06	
Total Unrestricted Cash and Cash Equiv.	\$ 30,035,585.08	\$	35,004,550.05	\$	(5,023,410.47)	\$ 29,981,139.58		\$	113,675.98	
Restricted										
Lone Star - Board Reserves	\$ 74,445.14	\$	74,165.49	\$	279.65	\$ 74,445.14	4.47%	\$	279.65	
US Bank - Board Reserves	\$ 26,542,099.65	\$	26,235,021.85	\$	7,568.75	\$ 26,242,590.60	4.31%	\$	152,040.15	
Total Board Reserves	\$ 26,616,544.79	\$	26,217,017.19	\$	7,848.40	\$ 26,317,035.74		\$	152,319.80	
US Bank - Capital Asset Reserves	\$ 1,715,475.71	\$	1,710,220.26	\$	5,255.45	\$ 1,715,475.71	4.23%	\$	6,093.22	
US Bank - Insurance Reserves	\$ 3,150,039.21	\$	3,101,882.81	\$	39.21	\$ 3,101,922.02	3.77%	\$	_	
Lone Star - Insurance Reserves	\$ 31,174.09	•	31,056.98		117.11	\$ 31,174.09	4.47%	\$	117.11	
Chase - Construction	\$ 4,993.01	\$	47,506.53	\$	(42,513.52)	\$ 4,993.01		\$	-	
TexPool - Construction	\$ 5,623,737.14	\$	5,672,129.04	\$	(48,391.90)	\$ 5,623,737.14	4.34%	\$	20,608.10	
TXFIT - Lost Revenue Funds	\$ 4,334,939.74	\$	4,318,558.61	\$	16,380.94	\$ 4,334,939.55	4.48%	\$	16,380.94	
Total Restricted Cash	\$ 41,476,903.69	\$	41,020,522.05	\$	(61,264.31)	\$ 41,129,277.26		\$	195,519.17	
Total Cash (Restricted and Unrestricted)	\$ 71,512,488.77	\$	81,612,376.20	\$	(5,084,674.78)	\$ 71,110,416.84		\$	309,195.15	

The investment portfolio and transactions presented comply with Lee College's investment policy, strategy, and provisions of the Texas Public Funds Investment Act.

Prepared by:

Sacob Atkin - VP, Finance/CFO

Renea Woodruff - Controller

"INVESTMENT DISCLOSURE"

- 1. Does the institution employ outside investment advisors or managers and, if so, who are they (provide individual or firm name and address)? Do the outside investment advisors or managers have the authority to make investment decisions without obtaining prior approval? We contract the services of Meeder Public Funds Patterson Group for our Investment Management Services. They do not make investment decisions for the College
- 2. Does the institution use soft dollar arrangements (a means of paying for services through brokerage commission revenue, rather than through direct payments)? (If the answer to this question is yes, the institution must provide a copy of the guidelines that govern the use of soft dollars arrangements.) NO
- 3. Is the institution associated with an independent endowment or foundation? Yes

 Lee College Foundation; Cash and Investments Market Value as of 2/28/2025 \$22,124,166

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