Monthly Financial Report March 2025





Lee College District

Monthly Financial Report

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MEMORANDUM

To: Dr. Lynda Villanueva

From: Jacob Atkin/Renea Woodruff

Date: April 17, 2025 Subject: March 31, 2025

The monthly financial report for March 2025 indicates that the college is on track to meet its financial obligations for fiscal year 2025. Year to Date net revenues over expenses are \$33.1 million as of the end of March 2025. The total revenues collected Year-to-Date are approximately \$1.8 million more than what was collected during the same period last year. Operating expenses through March 2025 are \$5.3 million higher than compared to the same period in March 2024.

Revenues

Year-to-date revenues are \$77.1 million with 53% from District Taxes, 21% from State Appropriations and 19% from Tuition and Fees. The remaining balance of revenues are from interest income, workforce revenues and miscellaneous revenues.

Expenses

Year-to-date expenses came in at \$44 million dollars with 63% of it coming from payroll expenses.

Cash Position

Our cash position is strong. The estimated cash balance as of March 31, 2025, is approximately \$81.6 million. Of the cash balance, \$46.5 million is Operating Funds and Construction Funds; \$30.8 million in Board Reserves; and \$4.3 million in Lost Revenue Funds we acquired through the CARES Grant.

Please let me know if you would like additional information.

LEE COLLEGE DISTRICT OPERATING REVENUES March-25

		Actual Month	Year To Date	Projected	% Variance
REVENUES	FY 2025	March-25	Projections	Vs. Budget	to Budget
1 Tuition-Resident In- District	5,772,111	77,641	5,143,265	(628,846)	-10.89%
2 Tuition-Out of District	4,158,495	(7,732)	4,125,139	(33,356)	-0.80%
3 Tuition-Non-Resident	436,644	1,169	393,920	(42,724)	-9.78%
4 Tuition -Dual Credit	1,602,045	3,185	2,331,314	729,269	45.52%
5 Tuition Waivers	(1,500,000)	99,790	(1,579,984)	(79,984)	5.33%
6 MyBooks Waivers	(300,000)	132	(335,075)	(35,075)	11.69%
7 TPEG Transfers-Resident	(595,836)	(10,373)	(623,839)	(28,003)	4.70%
8 TPEG Transfers-Non-Resident	(26,199)	(3,622)	(77,589)	(51,390)	196.15%
9 Repeat Course Fee	158,950	(1,105)	148,751	(10,199)	-6.42%
10 Student Service Fees	265,000	(341)	246,063	(18,937)	-7.15%
11 Registration Fees	551,650	(600)	511,061	(40,589)	-7.36%
12 General Use Fee	2,013,065	(2,366)	1,798,909	(214,156)	0.00%
13 myBooks Fees	2,037,000	23,736	2,818,793	781,793	0.00%
14 International Education Fee	21,750	(27)	20,195	(1,555)	-7.15%
15 Laboratory Fees	469,900	(496)	493,062	23,162	4.93%
16 Learning Technology Fee	542,600	(675)	504,686	(37,914)	-6.99%
17 Re-Entry Fee Huntsville	400,000	12,330	344,922	(55,078)	-13.77%
18 Student Telehealth Services	171,143	(163)	217,708	46,565	27.21%
19 Refund -Student Fees	0	0	681	681	0.00%
20 Other Student Fees	458,845	30,136	443,998	(14,847)	-3.24%
21 State Appropriations	21,781,837	0	21,819,285	37,448	0.17%
22 District Taxes - Maint. & Operations	36,877,639	561,303	36,534,773	(342,866)	-0.93%
23 District Taxes - G.O. Bond Prin. & Interest	5,414,894	78,245	5,102,396	(312,498)	-5.77%
24 Workforce/CE Revenues	1,500,000	59,204	1,276,816	(223,184)	-14.88%
25 Revenue in Lieu of Taxes (PILOT/FTZ)	2,865,483	0	2,232,490	(632,993)	-22.09%
26 Other Revenues	1,744,181	388,521	1,711,918	(32,263)	-1.85%
27 Interest Income	2,240,803	266,660	2,655,237	414,434	18.49%
Total Revenues:	89,062,000	1,574,552	88,258,895	(803,105)	-0.90%

LEE COLLEGE DISTRICT OPERATING EXPENSES March-25

			Actual		Year to Date	Projected	% Variance
Expenses	FY 2	2025	March-25		Projections	Vs. Budget	to Budget
1 Salaries-Faculty	\$ 1	3,980,568	\$ 1,128,	,879	\$ 13,746,856	233,712	1.67%
2 Salaries-Faculty PT/Overload		4,415,620	457,	,806	4,321,831	93,789	2.12%
3 Overtime		168,000	25,	,439	174,508	(6,508)	-3.87%
4 Stipends		996,310	101,	,211	1,054,175	(57,865)	-5.81%
5 Salaries-Administrative Support	1	2,959,051	1,024,	,139	12,662,548	296,503	2.29%
6 PT Salaries-Admin Support		218,125	9,	,919	196,347	21,778	9.98%
7 Salaries-Classified Staff		4,161,402	331,	,706	4,055,970	105,432	2.53%
8 PT Salaries-Classified Staff		1,220,168	95,	,231	1,009,409	210,759	17.27%
9 Salaries-Service Staff		3,098,765	256,	,224	3,105,503	(6,738)	-0.22%
10 PT Salaries-Service Staff		295,914	15,	,228	204,388	91,526	30.93%
11 Salaries-Student Assistants		180,000	37,	,410	254,096	(74,096)	-41.16%
12 Employer Medicare		547,876	49,	,001	563,064	(15,188)	-2.77%
13 FICA		1,989,493	182,	,644	2,059,170	(69,677)	-3.50%
14 OBRA Admin Costs		6,500		-	-	6,500	100.00%
15 Group Insurance-Staff		3,918,105	314,	,343	3,857,218	60,887	1.55%
16 Workers Compensation		130,000		169	142,456	(12,456)	-9.58%
17 Educational Assistance		50,000		-	34,560	15,440	30.88%
18 Unemployment Compensation Ins		45,000		-	32,435	12,565	27.92%
19 State Retirement Match-Grants		1,385,323	100,	,653	1,282,708	102,615	7.41%
20 ORP Contributions (1.19%)		358,696	16,	,693	308,396	50,300	14.02%
21 Retirement-New Member Surcharge		75,000	8,	,091	92,691	(17,691)	-23.59%
22 Employee Assistance Plan		19,750	1,	,368	19,453	297	1.51%
23 Legal Fees		150,000	30,	,971	186,853	(36,853)	-24.57%
24 Contract Service		6,701,403	373,	,519	6,555,036	146,367	2.18%
25 Instruction Contract Service		614,500	1,	,540	502,665	111,835	18.20%
26 Equipment		1,198,129	36,	,286	1,176,850	21,279	1.78%
27 Insurance		1,513,000	18,	,356	1,504,020	8,980	0.59%
28 Other Operating Expense	1	0,678,830	319,	,344	8,862,433	1,816,397	17.01%
29 Repairs/Maintenance		5,577,472	445,	,012	5,864,303	(286,831)	-5.14%
30 Travel/Professional Development		1,342,120	114,	,042	1,164,302	177,818	13.25%
31 Utilities		1,903,100	131,	,236	2,033,645	(130,545)	-6.86%
32 Contingency		1,000,000		-	1,000,000	-	0.00%
33 G.O. Bond Principal		4,035,000		-	4,035,000	-	0.00%
34 G.O. Bond Interest/Other Exp Paid		1,378,750		-	1,320,517	58,233	4.22%
35 Revenue Bond Principal		1,095,000		-	1,095,000	_	0.00%
36 Revenue Bond/ Other Interest Paid		474,386	7,	,000	486,197	(11,811)	-2.49%
37 Capital Lease - Energy Mgmnt Project		1,180,644	293,	,865	1,196,478	(15,834)	-1.34%
	\$ 8	9,062,000	\$ 5,927,	,326	\$ 86,161,082	\$ 2,900,918	3.26%

Net Revenues/(Expenses): \$ - \$ (4,352,774) \$ 2,097,812

FY 2025 Unrestricted Actual

						Y 2025 Unrest			1						
Davisarius	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected	Total	2025 Budest	Variance
Revenues	September-24	October-24	November-24	December-24	January-25	February-25	March-25	April-25	May-25	June-25	July-25	August-25	FY 2025	2025 Budget	to Budget
1 Tuition-Resident In- District 2 Tuition-Out of District	2,116,448 1,915,414	255,966 346,204	750,754 541,099	781,125 472,116	284,244 288,020	(21,615) (842)	77,641 (7.732)	609,495 432,805	286,327 215,294	2,329 (66,617)	(6,305) (9,029)	6,855 (1,593)	5,143,265 4,125,139	5,772,111 4,158,495	(628,846)
3 Tuition-Non-Resident	185,969	51,282	49,136	31,065	32,693	(3,004)	1,169	50,727	6,039	(4,393)	(3,744)	(3,019)	393,920	436,644	(42,724)
4 Tuition -Dual Credit	1,101,471	769,963	249,147	34,065	40,264	1,479	3,185	93,916	41,130	1,481	(1,206)	(3,580)	2,331,314	1,602,045	729,269
5 Tuition Waivers	(1,204,900)	(91,728)	(85,434)	(93,076)	(147,619)	(14,086)	99,790	(47,091)	(39,089)	27,898	(5,872)	21,223	(1,579,984)	(1,500,000)	(79,984)
6 MyBooks Waivers	(7,755)	(143,616)	(30,228)	(9,207)	1,584	(1,452)	132	(42,159)	(48,267)	(35,271)	2,709	(21,546)	(335,075)	(300,000)	(35,075)
7 TPEG Transfers-Resident	(234,273)	(58,470)	(123,323)	(72,738)	(32,413)	1,254	(10.373)	(65,347)	(30,220)	2,095	1,345	(1,374)	(623,839)	(595,836)	(28,003)
8 TPEG Transfers-Non-Resident	(11,158)	(3,077)	(2,948)	(1,864)	(1,962)	180	(3,622)	(5,797)	(11,219)	(11,303)	(8,934)	(15,886)	(77,589)	(26,199)	(51,390)
9 Repeat Course Fee	68,340	5,355	11,220	19,720	20,400	2,805	(1,105)	13,728	13,296	(2,763)	(1,986)	(259)	148,751	158,950	(10,199)
10 Student Service Fees	107,432	17,927	29,861	26,966	19,843	579	(341)	29,134	18,675	(3,216)	(691)	(104)	246,063	265,000	(18,937)
11 Registration Fees	218,250	36,050	60,000	53,900	42,800	2,700	(600)	63,693	41,659	(5,666)	(1,444)	(280)	511,061	551,650	(40,589)
12 General Use Fee	827,156	142,874	229,252	204,448	139,618	880	(2,366)	181,571	102,518	(22,512)	(4,083)	(446)	1,798,909	2,013,065	(214,156)
13 myBooks Fees	1,368,454	287,609	401,022	399,300	154,688	(15,702)	23,736	178,238	100,060	(25,945)	(25,945)	(26,723)	2,818,793	2,037,000	781,793
14 International Education Fee	8,642	1,418	2,406	2,183	1,637	68	(27)	2,548	1,660	(269)	(61)	(8)	20,195	21,750	(1,555)
15 Laboratory Fees	228,543	71,483	73,872	40,895	27,284	468	(496)	38,985	17,941	(5,514)	(404)	4	493,062	469,900	23,162
16 Learning Technology Fee	216,038	35,443	60,140	54,580	40,920	1,705	(675)	63,560	41,425	(6,722)	(1,523)	(204)	504,686	542,600	(37,914)
17 Re-Entry Fee Huntsville	120,960	2,070	58,050	71,010	4,140	(3,330)	12,330	58,863	19,017	1,268	(181)	724	344,922	400,000	(55,078)
18 Student Telehealth Services	95,375	39,938	24,000	15,800	12,413	663	(163)	19,436	12,168	(1,521)	(337)	(62)	217,708	171,143	46,565
19 Refund -Student Fees	681	-		-	-	-	-	-		-	-	-	681	-	681
20 Other Student Fees	132,691	21,334	56,715	64,468	26,157	1,778	30,136	55,186	28,658	14,732	5,345	6,797	443,998	458,845	(14,847)
21 State Appropriations	CF 0C0	10,917,018 29,906	48,442	6 752 202	18,694,861	5,456,809	561,303	00.014	170 004	5,445,459		139,543	21,819,285 36,534,773	21,781,837	37,448 (342,866)
22 District Taxes - Maint. & Operations 23 District Taxes - G.O. Bond Prin. & Interest	65,860 3,485	29,906	48,442	6,752,202 951,139	2,629,100	9,759,587 1,370,163	78,245	98,614 11,556	178,891 23,252	198,877 21,220	6,687 733	139,543	36,534,773 5,102,396	36,877,639 5,414,894	(342,866)
24 Workforce/CE Revenues	2,840	170,728	96,463	18,065	75,311	1,370,103	59,204	45,884	180,936	192,778	152,649	267,782	1,276,816	1,500,000	(223,184)
25 Revenue in Lieu of Taxes (PILOT/FTZ)	2,840	1/0,/28	90,403	2,184,800	47,689	14,1/6	59,204	45,884	180,936	192,778	132,049	201,182	2,232,490	2,865,483	(632,993)
26 Other Revenues	115,264	71,448	50,751	137,841	84,863	77,443	388,521	220,947	59,954	199,446	71,518	233,923	1,711,918	1,744,181	(32,263)
27 Interest Income	156,755	401,374	120,396	146,288	257,171	199,265	266,660	336,383	227,538	183,770	157,451	202,186	2,655,237	2,240,803	414,434
Total Revenues:	7,597,981	13,378,496	2,670,792	12,285,092	22,743,707	16,831,971	1,574,552	2,444,874	1,487,644	6,099,639	326,690	817,456	88,258,895	89,062,000	(803,105)
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected	Total		Variance
Expenses	September-24	October-24	November-24	December-24	January-25	February-25	March-25	April-25	May-25	June-25	July-25	August-25	FY 2025	2025 Budget	to Budget
1 Salaries-Faculty	1,101,677	1,105,353	1,103,113	1,124,923	1,112,897	1,130,675	1,128,879	1,157,202	1,249,688	1,181,005	1,169,548	1,181,895	13,746,856	13,980,568	233,712
2 Salaries-Faculty PT/Overload	217,505	511,462	500,770	486,135	51,346	408,700	457,806	522,970	304,947	295,285	316,548	248,356	4,321,831	4,415,620	93,789
3 Overtime	1,343	18,128	7,837	7,616	25,170	16,401	25,439	13,491	11,812	17,569	8,550	21,152	174,508	168,000	(6,508)
4 Stipends	82,842	82,354	78,767	79,189	88,556	94,398	101,211	77,724	98,568	92,112	87,677	90,776	1,054,175	996,310	(57,865)
4 Superius	02,072	02,334	70,707	73,103	00,550	34,330	101,211	11,124	30,300	32,112	07,077	30,770	2,001,270	330,010	(37)003)
5 Salaries-Administrative Support	978,482	1,000,771	1,003,240	1,032,286	1,006,257	1,020,533	1,024,139	1,089,234	1,093,652	1,112,735	1,116,915	1,184,305	12,662,548	12,959,051	296,503
5 Salaries-Administrative Support 6 PT Salaries-Admin Support	978,482 5,125	1,000,771 14,041	1,003,240 11,179	1,032,286 10,100	1,006,257 9,753	1,020,533 9,912	1,024,139 9,919	1,089,234 22,495	1,093,652 26,593	1,112,735 32,250	1,116,915 28,002	1,184,305 16,977	12,662,548 196,347	12,959,051 218,125	296,503 21,778
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff	978,482 5,125 319,062	1,000,771 14,041 314,826	1,003,240 11,179 311,768	1,032,286 10,100 316,629	1,006,257 9,753 324,695	1,020,533 9,912 335,697	1,024,139 9,919 331,706	1,089,234 22,495 361,527	1,093,652 26,593 361,934	1,112,735 32,250 361,515	1,116,915 28,002 357,754	1,184,305 16,977 358,857	12,662,548 196,347 4,055,970	12,959,051 218,125 4,161,402	296,503 21,778 105,432
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff	978,482 5,125 319,062 19,517	1,000,771 14,041 314,826 110,588	1,003,240 11,179 311,768 79,029	1,032,286 10,100 316,629 68,383	1,006,257 9,753 324,695 61,420	1,020,533 9,912 335,697 82,909	1,024,139 9,919 331,706 95,231	1,089,234 22,495 361,527 114,111	1,093,652 26,593 361,934 110,240	1,112,735 32,250 361,515 116,869	1,116,915 28,002 357,754 102,177	1,184,305 16,977 358,857 48,934	12,662,548 196,347 4,055,970 1,009,409	12,959,051 218,125 4,161,402 1,220,168	296,503 21,778 105,432 210,759
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff	978,482 5,125 319,062 19,517 244,474	1,000,771 14,041 314,826 110,588 253,035	1,003,240 11,179 311,768 79,029 254,172	1,032,286 10,100 316,629 68,383 252,184	1,006,257 9,753 324,695 61,420 254,259	1,020,533 9,912 335,697 82,909 261,593	1,024,139 9,919 331,706 95,231 256,224	1,089,234 22,495 361,527 114,111 253,946	1,093,652 26,593 361,934 110,240 260,283	1,112,735 32,250 361,515 116,869 272,158	1,116,915 28,002 357,754 102,177 271,829	1,184,305 16,977 358,857 48,934 271,345	12,662,548 196,347 4,055,970 1,009,409 3,105,503	12,959,051 218,125 4,161,402 1,220,168 3,098,765	296,503 21,778 105,432 210,759 (6,738)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff	978,482 5,125 319,062 19,517 244,474 3,368	1,000,771 14,041 314,826 110,588 253,035 18,350	1,003,240 11,179 311,768 79,029 254,172 15,429	1,032,286 10,100 316,629 68,383 252,184 13,021	1,006,257 9,753 324,695 61,420 254,259 13,760	1,020,533 9,912 335,697 82,909 261,593 13,160	1,024,139 9,919 331,706 95,231 256,224 15,228	1,089,234 22,495 361,527 114,111 253,946 28,073	1,093,652 26,593 361,934 110,240 260,283 25,417	1,112,735 32,250 361,515 116,869 272,158 26,233	1,116,915 28,002 357,754 102,177 271,829 21,791	1,184,305 16,977 358,857 48,934 271,345 10,558	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914	296,503 21,778 105,432 210,759 (6,738) 91,526
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants	978,482 5,125 319,062 19,517 244,474 3,368 4,422	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,80	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 299,712 87,534	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 126,587 2,605	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415 16,480	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - 314,343	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 - 297,317 4,923	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 306,350 3,743	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 611,049	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415 16,480 7,500	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 - 297,317 4,923 3,437	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,80	1,116,915 28,002 357,754 100,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 34,560	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 50,000	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation	978,482 5,125 319,062 19,517 244,474 3,368 4,422 48,849 168,112 - 299,712 87,534 1,500	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415 16,480	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 - 297,317 4,923	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 306,350 3,743	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 299,712 87,534 1,500	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - 126,587 2,605	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 15,419	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 - 343,415 16,480 7,500 7,335	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 314,343	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 - 297,317 4,923 3,437 7,013	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 -611,049 14,578 6,874	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 34,560 32,435	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 299,712 87,534 1,500	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 2,605	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 170,490 7,500 7,335 101,598	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 169	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 297,909 935 - 118,250	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 3,857,218 142,456 34,560 32,435 1,282,708	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 50,000 45,000 1,385,323	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%)	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - 126,587 2,605	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 99,096 17,071	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - - 314,343 169 - - 100,653 16,693	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 - - 118,250 53,983	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 - 297,317 4,923 3,437 7,013 122,924 20,399	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099	1,116,915 28,002 357,754 102,177 271,829 21,791 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874 - 131,991 29,741	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 34,560 32,435 1,282,708 308,396	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 - 299,712 87,534 1,500 - 91,174 16,854 8,113	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - 126,587 2,605 - 91,070 16,598 13,667	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782 10,429	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - - 307,630 2,291 1,500 - 93,415 16,005 9,279	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - 314,343 169 - 100,653 16,693 8,091	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 - 118,250 53,983 7,731	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 - 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874 - 131,991 29,741 4,107	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,596 75,000	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 299,712 87,534 1,500 	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 15 15 99,096 17,071 5,660 1,368	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 118,250 53,983 7,731 1,646 12,500 672,509	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 4,279 1,646 12,500 535,437	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646 12,560 357,470	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 2,605 - - 91,070 16,598 13,667 1,368 22,935 257,299	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 15 17,071 5,660 1,368 26,829 473,936 191,340	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 17,963	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 297,909 935	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 - 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 302,270 2,291 13,748 121,469 57,099 5,253 1,646 12,500 2,646	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 306,350 3,743 13,626 118,607 30,217 4,163 1,646 12,500 360,506 3,489	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 -611,049 14,578 6,874 -131,991 29,741 4,107 3,292 16,500	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036 502,665	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Equipment	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 341,864 6,892 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660 1,368 26,829 473,936	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 170,490 7,500 7,335 101,598 17,782 10,429 1,368 (7,624) 494,447	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 169 100,653 16,693 8,091 1,368 30,971 373,519 1,540 36,286	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 118,250 53,983 7,731 1,646 12,500 672,509	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840 25,563	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646 12,560 357,470	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 360,506	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036 502,665 1,176,850	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129	296,503 21,778 105,432 210,759 (6,738) 91,526 (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 299,712 87,534 1,500 - 91,174 8,113 1,368 8,113 1,368 6,913 983,966 2,255 4,402 514,046	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040 107,449 12,795	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - - - - - - - 91,070 13,667 13,667 1,368 22,935 257,299 11,880 26,735	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660 1,368 26,829 473,936 191,340 2,1189	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 170,490 7,500 7,335 101,598 17,782 10,429 1,368 (7,624) 494,447	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - - - 100,653 16,693 8,091 1,368 30,971 373,519 1,540 36,286 18,356	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 118,250 - 118,250 53,983 7,731 1,646 12,500 672,509 276,050 82,767	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 4,279 1,646 12,500 535,437 6,840 25,563	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646 12,560 357,470 2,646 69,713	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 360,506 3,489 270,807	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874 - 131,991 29,741 4,107 3,292 16,500 533,561	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036 502,665 1,176,850 1,504,020	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 10 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 7 Insurance 28 Other Operating Expense	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 87,534 1,500 91,174 16,854 8,113 1,368 6,913 93,966 2,255 4,402 514,046 1,310,054	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 1,040 107,449 12,795 804,765	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 - 126,587 2,605 - - - 1,598 13,667 1,368 22,935 257,299 11,880 26,735	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 15 15 99,096 17,071 5,660 1,368 26,829 473,936 191,340 21,189 - 382,247	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782 1,368 (7,624) 494,447 - 90,770 (7,306) 458,101	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 - 118,250 53,983 7,731 1,646 12,500 672,509 276,050 82,767 - 623,016	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 - 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840 25,563	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646 12,500 357,470 2,646 69,713	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 3,489 270,807 - 390,666	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 14,578 611,049 14,578 6,874 29,741 4,107 3,292 16,500 133,561 48,057 963,463 591,015	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,653 6,555,036 502,665 1,176,850 1,504,020 8,862,433	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 12 Retirement-New Member Surcharge 12 Employee Assistance Plan 12 Legal Fees 14 Contract Service 15 Instruction Contract Service 16 Equipment 17 Insurance 18 Other Operating Expense 19 Repairs/Maintenance	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040 107,449 12,795 804,765 222,123	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 2,605 - - - 126,587 2,605 - - - 13,667 1,368 22,935 257,299 11,880 26,735	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 15	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 - 343,415 16,480 7,500 101,598 17,782 10,429 1,368 (7,624) 494,447 - 90,770 (7,305) 458,101 403,732	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 314,343 169 100,653 16,693 8,091 1,368 30,971 373,519 1,540 36,286 18,356 18,356 319,344	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 - 118,250 53,983 7,731 1,646 12,500 672,509 82,767 - 63,016 611,988	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 - 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840 25,563 - 1,134,009 388,061	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 360,506 3,489 270,807 - 390,666 585,559	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036 502,665 1,176,850 1,504,020 8,862,433 5,864,303	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 11,678,830 5,577,472	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397 (286,831)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 10 ORP Contributions (1.19%) 12 Retirement-New Member Surcharge 12 Employee Assistance Plan 13 Legal Fees 14 Contract Service 15 Instruction Contract Service 16 Equipment 17 Insurance 18 Other Operating Expense 18 Repairs/Maintenance 19 Travel/Professional Development	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040 107,449 12,795 804,765 222,123	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660 1,368 26,829 473,936 191,340 21,189 - 382,247 295,976 84,620	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 170,490 7,590 17,782 10,429 10,429 1,368 (7,624) 494,447 (7,306) 458,101 403,732 49,263	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311 552,546	1,024,139 9,919 331,706 59,231 256,224 15,228 37,410 49,001 182,644 - 314,343 169 - 100,653 16,693 8,091 1,368 30,971 373,519 1,540 1,540 183,566 319,344 445,012 114,042	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 297,909 935 - 118,250 53,983 7,731 1,646 12,500 672,509 276,050 82,767 - 623,016 611,988 187,166	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840 25,563	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 360,506 3,489 270,807 - 390,666 585,559 80,647	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036 502,665 1,176,850 1,504,020 8,862,433 1,164,302	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397 (286,831) 177,818
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040 107,449 12,795 804,765 222,123 2121,579 200,973	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 99,096 17,071 5,660 1,368 26,829 473,936 191,340 21,189 - 382,247 295,976 84,620	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 343,415 16,480 7,500 7,335 101,598 17,782 10,429 1,368 (7,624) 494,447 90,770 (7,306) 458,101 403,732 49,263 170,404	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311 552,546 40,819	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - 100,653 16,693 8,091 1,368 30,971 373,519 1,540 36,286 319,344 445,012 114,042 131,236	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 - 118,250 53,983 7,731 1,646 12,500 672,509 276,050 82,767 - 623,016 611,988 187,166 1155,538	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840 25,563 38,061 1,134,009 388,061 99,024 161,815	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 2,291 13,748 57,099 5,253 1,646 12,500 357,470 2,646 69,713 835,467 532,882 97,090 177,198	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 10,217 4,163 1,646 12,500 360,506 3,489 270,807 390,666 585,559 80,647 287,703	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874 - 131,991 29,741 4,107 3,292 16,500 148,057 963,463 591,015 1,494,955 1,494,955	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036 502,665 1,176,850 1,504,020 8,862,433 5,864,303 1,164,302 2,033,645	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397 (286,831) 177,818 (130,545)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 12 Retirement-New Member Surcharge 12 Employee Assistance Plan 12 Legal Fees 14 Contract Service 15 Instruction Contract Service 16 Equipment 17 Insurance 18 Other Operating Expense 19 Repairs/Maintenance 10 Travel/Professional Development 11 Utilities 12 Contingency	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 299,712 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040 107,449 12,795 804,765 222,123 121,579	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 2,605 - - 126,587 2,605 - - 91,070 16,598 22,935 257,299 11,880 26,735 1,198,439 229,652 117,218	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 308,772 15 99,096 17,071 5,660 1,368 26,829 473,936 191,340 21,189 382,247 295,976 84,620 184,419	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 170,490 7,335 101,598 17,782 1,368 (7,624) 494,447 (7,306) 458,101 403,732 49,263 170,404	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311 552,546 40,819 173,211	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 314,343 169 100,653 16,693 8,091 1,368 30,971 373,519 1,540 36,286 18,356 18,356 18,354 445,012 114,042 114,042 131,236	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645	1,093,652 26,593 361,934 110,240 260,283 25,417 17,815 - 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840 25,563 1,134,009 388,061 99,024 161,815	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 306,350 3,743 13,626 118,607 30,217 4,163 1,646 12,500 360,506 3,489 270,807 390,666 585,559 80,647 28,703	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036 502,665 1,176,850 1,504,020 8,862,433 5,864,303 1,164,302 2,033,645 1,000,000	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 12,456) 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397 (286,831) 177,818 (130,545)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 87,534 1,500 - 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040 107,449 12,795 804,765 222,123 121,579 200,973	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 2,605 - - 126,587 2,605 - - 91,070 16,598 13,667 1,368 22,935 257,299 11,880 26,735 - 1,198,439 229,652 117,218	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 170,490 7,500 101,598 17,782 10,429 1,368 (7,624) 494,447 90,770 (7,306) 458,101 403,732 49,263 170,404	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311 552,546 40,819 173,211	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 169 - 100,653 16,693 8,091 1,368 30,971 373,519 1,540 36,286 18,356 319,344 445,012 114,042 131,236	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840 25,563 	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646 12,500 357,470 2,646 69,713 - 835,467 532,882 97,090 177,198	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 360,506 3,489 270,807 390,666 585,559 80,647 287,703 - 2,048,223	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036 502,665 1,176,850 1,504,020 8,862,433 5,864,303 1,164,302 2,033,645 1,000,000 4,035,000	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000 4,035,000	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397 (286,831) 177,818 (130,545)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 10 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 20 Travel/Professional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest/Other Exp Paid	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040 107,449 12,795 804,765 222,123 121,579 200,973	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660 1,368 6,829 473,936 191,340 21,189 382,247 295,976 84,620 184,419	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 7,500 7,335 101,598 17,782 10,429 1,368 (7,624) 494,447 - 90,770 (7,306) 458,101 403,732 49,263 170,404	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311 552,546 40,819 173,211	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 118,250 - 118,250 672,599 276,050 82,767 - 623,016 611,988 187,166 155,538	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 1,646 12,500 535,437 6,840 25,563 1,134,009 388,061 99,024 161,815	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646 12,550 357,470 2,646 69,71 332,882 97,090 177,198	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 360,506 3,489 270,807 - 390,666 585,559 80,647 287,703 - 2,048,223 16,098	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 32,435 1,282,708 308,396 92,691 19,453 6,555,036 502,665 1,176,850 1,504,020 8,862,433 5,864,303 1,164,302 2,033,645 1,000,000 1,000,000 1,320,517	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000 4,035,000 1,378,750	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 12,456) 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397 (286,831) 177,818 (130,545)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest/Other Exp Paid 35 Revenue Bond Principal	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 299,712 87,534 1,500 1,174 16,854 8,113 1,368 6,913 93,966 2,255 4,402 1,310,054 101,817 68,933 24,306	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 2,605 	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 15 99,096 17,071 5,660 1,368 26,829 473,936 191,340 21,189 382,247 295,976 4,620 184,419	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 - 343,415 16,480 7,500 7,335 101,598 17,782 10,429 1,368 (7,624) 494,447 - 90,770 (7,306) 458,101 403,732 49,263 170,404	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311 552,546 40,819 173,211 650,625	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 - 314,343 169 - 100,653 16,693 8,091 1,368 30,971 1,540 36,286 18,356 319,344 445,012 141,042 131,236	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 - 118,250 53,983 7,731 1,646 12,500 276,050 82,767 - 623,016 611,988 187,166 1155,538	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840 25,563 388,061 1,134,009 388,061 1,134,009	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 2,291 13,748 17,099 5,253 1,646 12,500 357,470 2,646 69,713 - 835,467 532,882 97,090 177,198	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 3,489 270,807 - 390,666 585,559 80,647 287,703 - 2,048,223 16,098	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,655 502,665 1,176,850 502,665 1,176,850 1,504,020 8,862,433 5,864,303 1,164,302 2,033,645 1,000,000 4,035,000 4,035,000 1,320,517 1,095,000	12,959,051 218,125 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000 4,035,000 1,378,750 1,095,000	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397 (286,831) 1,77,818 (130,545)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 12 Retirement-New Member Surcharge 12 Employee Assistance Plan 13 Legal Fees 14 Contract Service 15 Instruction Contract Service 16 Equipment 17 Insurance 18 Other Operating Expense 19 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 31 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest/Other Exp Paid 35 Revenue Bond / Other Interest Paid	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 87,534 1,500 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040 107,449 12,795 804,765 222,123 121,579 200,973	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 170,490 170,490 1,343,415 16,480 7,500 17,782 1,368 17,782 1,368 17,782 4,94,447 - 90,770 (7,306) 458,101 403,732 49,263 170,404	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311 552,546 40,819 173,211	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 314,343 169 100,653 16,693 8,091 1,368 30,971 373,519 1,540 36,286 18,356 18,356 114,042 114,042 114,042 114,042 114,042 17,000	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 1,646 12,500 535,437 6,840 25,563 1,134,009 388,061 99,024 161,815	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 360,506 3,489 270,807 - 30,0666 585,559 80,647 287,703 - 2,048,223 16,098	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036 502,665 1,176,850 1,504,020 8,862,433 5,864,303 1,164,302 2,033,645 1,000,000 4,035,000 4,035,000 486,197	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000 4,035,000 1,378,750	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397 (286,831) 177,818 (130,545)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Service Staff 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 10 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal 34 G.O. Bond Principal 35 Revenue Bond/ Other Interest Paid 36 Revenue Bond/ Other Interest Paid 37 Capital Lease - Energy Mgmnt Project	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040 107,449 12,795 804,765 222,123 121,579 200,973	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727 126,587 2,605 91,070 16,598 13,667 1,368 22,935 257,299 11,880 26,735 1,198,439 229,652 117,218 174,050	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992 - 308,772 15 - 99,096 17,071 5,660 1,368 6,829 473,936 191,340 21,189 - 382,247 295,976 84,620 184,419 293,865	1,006,257 9,753 324,695 61,420 254,259 13,760 12,231 41,960 170,490 7,335 101,598 17,782 10,429 1,368 (7,624) 494,447	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311 552,546 40,819 173,211 650,625 232,111	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 118,250 118,250 672,509 276,050 82,767 - 623,016 611,988 187,166 155,538	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840 25,563 1,134,009 388,061 99,024 161,815	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804 - 302,270 2,291 13,748 - 121,469 57,099 5,253 1,646 69,713 357,470 2,646 69,713 353,482 97,090 177,198 294,498	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 30,217 4,163 1,646 12,500 360,506 3,489 270,807 2,048,233 16,098 - 2,048,223 16,098 - 10,503 663	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 - 611,049 14,578 6,874 - 131,991 29,741 4,107 3,292 16,500 533,561 - 418,057 963,463 591,015 1,494,955 103,901 192,793 1,000,000 1,986,777 653,794 1,095,000 2,558	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 - 3,857,218 142,456 32,435 1,282,708 308,396 92,691 19,453 6,555,036 502,665 1,176,850 1,504,020 8,862,433 5,864,303 1,164,302 2,033,645 1,000,000 4,035,000 1,320,517 1,095,000 486,197 1,196,478	12,959,051 218,125 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000 4,035,000 1,378,750 1,095,000 474,336 1,180,644	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397 (286,831) 177,818 (130,545)
5 Salaries-Administrative Support 6 PT Salaries-Admin Support 7 Salaries-Classified Staff 8 PT Salaries-Classified Staff 9 Salaries-Service Staff 10 PT Salaries-Service Staff 11 Salaries-Student Assistants 12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 12 Retirement-New Member Surcharge 12 Employee Assistance Plan 13 Legal Fees 14 Contract Service 15 Instruction Contract Service 16 Equipment 17 Insurance 18 Other Operating Expense 19 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 31 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest/Other Exp Paid 35 Revenue Bond / Other Interest Paid	978,482 5,125 319,062 19,517 244,474 3,368 4,422 44,849 168,112 87,534 1,500 91,174 16,854 8,113 1,368 6,913 983,966 2,255 4,402 514,046 1,310,054 101,817 68,933 24,306	1,000,771 14,041 314,826 110,588 253,035 18,350 39,704 48,879 172,037 - 341,864 6,892 - 4,461 92,459 15,955 11,919 1,368 22,367 804,557 1,040 107,449 12,795 804,765 222,123 121,579 200,973	1,003,240 11,179 311,768 79,029 254,172 15,429 40,488 47,948 171,727	1,032,286 10,100 316,629 68,383 252,184 13,021 35,419 48,475 173,992	1,006,257 9,753 324,695 61,420 254,259 13,760 170,490 170,490 170,490 1,343,415 16,480 7,500 17,782 1,368 17,782 1,368 17,782 4,94,447 - 90,770 (7,306) 458,101 403,732 49,263 170,404	1,020,533 9,912 335,697 82,909 261,593 13,160 21,884 48,076 180,509 - 307,630 2,291 1,500 - 93,415 16,005 9,279 1,368 17,963 707,829 5,584 23,112 2,667 815,311 552,546 40,819 173,211	1,024,139 9,919 331,706 95,231 256,224 15,228 37,410 49,001 182,644 314,343 169 100,653 16,693 8,091 1,368 30,971 373,519 1,540 36,286 18,356 18,356 114,042 114,042 114,042 114,042 114,042 17,000	1,089,234 22,495 361,527 114,111 253,946 28,073 14,609 47,628 166,645 - 297,909 935 118,250 118,250 672,509 276,050 82,767 - 623,016 611,988 187,166 155,538	1,093,652 26,593 361,934 110,240 260,283 25,417 18,292 46,379 172,815 297,317 4,923 3,437 7,013 122,924 20,399 4,279 1,646 12,500 535,437 6,840 25,563 388,061 1,134,009 388,061 1,134,009	1,112,735 32,250 361,515 116,869 272,158 26,233 10,175 45,847 167,804	1,116,915 28,002 357,754 102,177 271,829 21,791 9,709 45,373 165,041 - 306,350 3,743 - 13,626 118,607 118,607 4,163 1,646 12,500 360,506 3,489 270,807 390,666 585,559 80,647 287,703 - 2,048,223 16,098 - 10,503 663 8,246,631	1,184,305 16,977 358,857 48,934 271,345 10,558 9,753 48,648 167,353 	12,662,548 196,347 4,055,970 1,009,409 3,105,503 204,388 254,096 563,064 2,059,170 3,857,218 142,456 34,560 32,435 1,282,708 308,396 92,691 19,453 186,853 6,555,036 502,665 1,176,850 1,504,020 8,862,433 5,864,303 1,164,302 2,033,645 1,000,000 4,035,000 4,035,000 486,197	12,959,051 218,125 4,161,402 1,220,168 3,098,765 295,914 180,000 547,876 1,989,493 6,500 3,918,105 130,000 45,000 1,385,323 358,696 75,000 19,750 150,000 6,701,403 614,500 1,198,129 1,513,000 10,678,830 5,577,472 1,342,120 1,903,100 1,000,000 4,035,000 1,378,750	296,503 21,778 105,432 210,759 (6,738) 91,526 (74,096) (15,188) (69,677) 6,500 60,887 (12,456) 15,440 12,565 102,615 50,300 (17,691) 297 (36,853) 146,367 111,835 21,279 8,980 1,816,397 (286,831) 177,818 (130,545)

FY 2025 Unrestricted Actual/Cumulative

		4.11					ctual/ Culliulai		Destruction 1	B	5	5		V
Davisaria	Actual	Actual October-24	Actual	Actual December-24	Actual	Actual	Actual March-25	Projected April-25	Projected	Projected June-25	Projected	Projected	2025 0 4	Variance
Revenues	2,116,448	2,372,414	November-24 3,123,168	3,904,293	January-25 4,188,537	February-25 4,166,922	4,244,563	4,854,058	May-25 5,140,385		July-25 5,136,410	August-25 5,143,265	2025 Budget 5,772,111	to Budget (628,846)
1 Tuition-Resident In- District 2 Tuition-Out of District	1,915,414	2,372,414	2,802,717	3,904,293	3,562,853	3,562,012	3,554,279	3,987,085	4,202,378	5,142,714 4,135,762	4,126,732	4,125,139	4,158,495	(33,356)
3 Tuition-Non-Resident	185,969	237,251	286,387	317,453	350,146	347,141	348,311	399,038	405,076	4,133,762	396,939	393,920	436,644	(42,724)
4 Tuition -Dual Credit	1,101,471	1,871,434	2,120,581	2,154,646	2,194,910	2,196,389	2,199,574	2,293,489	2,334,619	2,336,100	2,334,893	2,331,314	1,602,045	729,269
5 Tuition Waivers	(1,204,900)	(1,296,627)	(1,382,061)	(1,475,137)	(1,622,756)	(1,636,842)	(1,537,053)	(1,584,144)	(1,623,232)	(1,595,335)	(1,601,207)	(1,579,984)	(1,500,000)	(79,984)
6 MyBooks Waivers	(7,755)	(151,371)	(181,599)	(190,806)	(189,222)	(190,674)	(190,542)	(232,701)	(280,968)	(316,238)	(313,529)	(335,075)	(300,000)	(35,075)
7 TPEG Transfers-Resident	(234,273)	(292,743)	(416,066)	(488,804)	(521,217)	(519,963)	(530,336)	(595,684)	(625,904)	(623,809)	(622,464)	(623,839)	(595,836)	(28,003)
8 TPEG Transfers-Non-Resident	(11,158)	(14,235)	(17,183)	(19,047)	(21,009)	(20,828)	(24,451)	(30,248)	(41,466)	(52,769)	(61,703)	(77,589)	(26,199)	(51,390)
9 Repeat Course Fee	68,340	73,695	84,915	104,635	125,035	127,840	126,735	140,463	153,759	150,996	149,010	148,751	158,950	(10,199)
10 Student Service Fees	107,432	125,359	155,220	182,186	202,029	202,607	202,266	231,400	250,075	246,858	246,167	246,063	265,000	(18,937)
11 Registration Fees	218,250	254,300	314,300	368,200	411,000	413,700	413,100	476,793	518,451	512,785	511,341	511,061	551,650	(40,589)
12 General Use Fee	827,156	970,030	1,199,281	1,403,729	1,543,347	1,544,226	1,541,861	1,723,432	1,825,949	1,803,438	1,799,354	1,798,909	2,013,065	(214,156)
13 myBooks Fees	1,368,454	1,656,064	2,057,085	2,456,386	2,611,074	2,595,371	2,619,108	2,797,346	2,897,406	2,871,461	2,845,516	2,818,793	2,037,000	781,793
14 International Education Fee	8,642	10,059	12,465	14,648	16,285	16,353	16,326	18,874	20,534	20,264	20,203	20,195	21,750	(1,555)
15 Laboratory Fees	228,543	300,025	373,897	414,793	442,077	442,545	442,049	481,034	498,975	493,461	493,057	493,062	469,900	23,162
16 Learning Technology Fee	216,038	251,480	311,620	366,200	407,120	408,825	408,150	471,710	513,135	506,414	504,890	504,686	542,600	(37,914)
17 Re-Entry Fee Huntsville	120,960	123,030	181,080	252,090	256,230	252,900	265,230	324,093	343,111	344,379	344,198	344,922	400,000	(55,078)
18 Student Telehealth Services	95,375	135,313	159,313	175,113	187,525	188,188	188,025	207,461	219,628	218,107	217,771	217,708	171,143	46,565
19 Refund -Student Fees	681	681	681	681	681	681	681	681	681	681	681	681	-	681
20 Other Student Fees	132,691	154,025	210,740	275,207	301,364	303,143	333,279	388,466	417,124	431,856	437,201	443,998	458,845	(14,847)
21 State Appropriations	0	10,917,018	10,917,018	10,917,018	10,917,018	16,373,826	16,373,826	16,373,826	16,373,826	21,819,285	21,819,285	21,819,285	21,781,837	37,448
22 District Taxes - Maint. & Operations	65,860	95,766	144,208	6,896,411	25,591,272	35,350,859	35,912,162	36,010,776	36,189,667	36,388,544	36,395,231	36,534,773	36,877,639	(342,866)
23 District Taxes - G.O. Bond Prin. & Interest	3,485	3,485	3,485	954,623	3,583,723	4,953,886	5,032,131	5,043,687	5,066,938	5,088,159	5,088,892	5,102,396	5,414,894	(312,498)
24 Workforce/CE Revenues	2,840	173,568	270,031	288,096	363,407	377,583	436,787	482,671	663,608	856,386	1,009,035	1,276,816	1,500,000	(223,184)
25 Revenue in Lieu of Taxes (PILOT/FTZ)	0	-	-	2,184,800	2,232,490	2,232,490	2,232,490	2,232,490	2,232,490	2,232,490	2,232,490	2,232,490	2,865,483	(632,993)
26 Other Revenues	115,264	186,712	237,463	375,304	460,167	537,610	926,131	1,147,078	1,207,032	1,406,477	1,477,995	1,711,918	1,744,181	(32,263)
27 Interest Income	156,755	558,129	678,525	824,813	1,081,984	1,281,249	1,547,909	1,884,292	2,111,830	2,295,600	2,453,051	2,655,237	2,240,803	414,434
Total Revenues:	7,597,981	20,976,477	23,647,269	35,932,361	58,676,068	75,508,039	77,082,591	79,527,465	81,015,109	87,114,748	87,441,438	88,258,895	89,062,000	(803,105.29)
														Variance to
Expenses	September-24	October-24	November-24	December-24	January-25	February-25	March-25	April-25	May-25	June-25	July-25	August-25	2025 Budget	Budget
1 Salaries-Faculty	1,101,677	2,207,030	3,310,144	4,435,067	5,547,964	6,678,639	7,807,518	8,964,720	10,214,408	11,395,413	12,564,961	13,746,856	13,980,568	233,712
2 Salaries-Faculty PT/Overload	217,505	728,967	1,229,737	1,715,872	1,767,218	2,175,919	2,633,724	3,156,695	3,461,642	3,756,927	4,073,475	4,321,831	4,415,620	93,789
3 Overtime	1,343	19,471	27,308	34,924	60,094	76,495	101,935	115,426	127,237	144,806	153,356	174,508	168,000	(6,508)
4 Stipends	82,842	165,197	243,964	323,153	411,709	506,106	607,318	685,041	783,609	875,721	963,399	1,054,175	996,310	(57,865)
5 Salaries-Administrative Suppor	978,482	1,979,253	2,982,493	4,014,779	5,021,036	6,041,568	7,065,708	8,154,942	9,248,594	10,361,329	11,478,243	12,662,548	12,959,051	296,503
6 PT Salaries-Admin Support	5,125	19,166	30,346	40,445	50,199	60,111	70,030	92,525	119,118	151,368	179,370	196,347	218,125	21,778
7 Salaries-Classified Staff	319,062	633,888	945,655	1,262,285	1,586,979	1,922,677	2,254,383	2,615,910	2,977,844	3,339,359	3,697,113	4,055,970	4,161,402	105,432
8 PT Salaries-Classified Staff	19,517	130,105	209,135	277,518	338,938	421,847	517,078	631,189	741,429	858,298	960,475	1,009,409	1,220,168	210,759
9 Salaries-Service Staff	244,474	497,509	751,681	1,003,865	1,258,124	1,519,716	1,775,940	2,029,887	2,290,170	2,562,328	2,834,157	3,105,503	3,098,765	(6,738)
10 PT Salaries-Service Staff	3,368	21,718	37,147	50,168	63,928	77,088	92,316	120,389	145,806	172,039	193,830	204,388	295,914	91,526
11 Salaries-Student Assistants	4,422	44,126	84,614	120,033	132,264	154,148	191,558 329,189	206,167	224,459	234,634	244,343	254,096	180,000	(74,096)
12 Employer Medicare 13 FICA	44,849 168,112	93,729 340,149	141,677 511,877	190,152 685,869	232,112 856,359	280,188 1,036,869	1,219,512	376,817 1,386,157	423,195 1,558,972	469,042 1,726,776	514,416 1,891,817	563,064 2,059,170	547,876 1,989,493	(15,188) (69,677)
14 OBRA Admin Costs	100,112	340,149	- 511,6//	-	630,339	1,030,609	1,219,512	1,360,137	1,556,572	1,720,770	1,091,017	2,039,170	6,500	6,500
15 Group Insurance-Staff	299,712	641,576	768,163	1,076,935	1,420,350	1,727,979	2,042,322	2,340,231	2,637,548	2,939,819	3,246,169	3,857,218	3,918,105	60,887
16 Workers Compensation	87,534	94,426	97,031	97,046	113,526	115,818	115,987	116,922	121,844	124,135	127,878	142,456	130,000	(12,456)
17 Educational Assistance	1,500	1,500	1,500	1,500	9,000	10,500	10,500	10,500	13,937	27,686	27,686	34,560	50,000	15,440
18 Unemployment Compensation Ins	-	4,461	4,461	4,461	11,796	11,796	11,796	11,796	18,808	18,808	32,435	32,435	45,000	12,565
19 State Retirement Match-Grants	91,174	183,633	274,703	373,799	475,397	568,813	669,465	787,716	910,640	1,032,109	1,150,716	1,282,708	1,385,323	102,615
20 ORP Contributions (1.19%)	16,854	32,809	49,407	66,478	84,260	100,265	116,958	170,941	191,340	248,438	278,655	308,396	358,696	50,300
21 Retirement-New Member Surcharge	8,113	20,032	33,699	39,359	49,788	59,067	67,158	74,889	79,168	84,421	88,584	92,691	75,000	(17,691)
22 Employee Assistance Plan	1,368	2,737	4,105	5,473	6,841	8,210	9,578	11,224	12,869	14,515	16,161	19,453	19,750	297
23 Legal Fees	6,913	29,279	52,214	79,043	71,419	89,382	120,353	132,853	145,353	157,853	170,353	186,853	150,000	(36,853)
24 Contract Service	983,966	1,788,524	2,045,823	2,519,758	3,014,205	3,722,034	4,095,553	4,768,062	5,303,499	5,660,969	6,021,475	6,555,036	6,701,403	146,367
25 Instruction Contract Service	2,255	3,295	15,175	206,515	206,515	212,099	213,639	489,689	496,530	499,176	502,665	502,665	614,500	111,835
26 Equipment	4,402	111,851	138,586	159,776	250,545	273,658	309,944	392,711	418,273	487,986	758,793	1,176,850	1,198,129	21,279
27 Insurance	514,046	526,841	526,841	526,841	519,535	522,202	540,558	540,558	540,558	540,558	540,558	1,504,020	1,513,000	8,980
28 Other Operating Expense	1,310,054	2,114,818	3,313,258	3,695,505	4,153,605	4,968,916	5,288,260	5,911,276	7,045,285	7,880,752	8,271,418	8,862,433	10,678,830	1,816,397
29 Repairs/Maintenance	101,817	323,939	553,591	849,567	1,253,300	1,805,846	2,250,858	2,862,846	3,250,907	3,783,789	4,369,348	5,864,303	5,577,472	(286,831)
30 Travel/Professional Development	68,933	190,512	307,730	392,350	441,614	482,433	596,475	783,640	882,665	979,755	1,060,401	1,164,302	1,342,120	177,818
31 Utilities	24,306	225,279	399,328	583,747	754,151	927,362	1,058,598	1,214,136	1,375,951	1,553,149	1,840,852	2,033,645	1,903,100	(130,545)
32 Contingency	-	-	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000	-
33 G.O. Bond Principal	-	-	-	-	-	-	-	-	-	-	2,048,223	4,035,000	4,035,000	-
34 G.O. Bond Interest/Other Exp Paid	-	-	-	-	-	650,625	650,625	650,625	650,625	650,625	666,723	1,320,517	1,378,750	58,233
35 Revenue Bond Principal	-	-	-	-	-	-	-	-	-	-	-	1,095,000	1,095,000	
36 Revenue Bond/ Other Interest Paid	- 240 247	-	-	-		232,111	239,111	239,111	239,111	239,111	249,614	486,197	474,386	(11,811)
37 Capital Lease - Energy Mgmnt Project	310,347	310,347	310,991	604,857	606,145	606,789	900,655	901,317	901,317	1,195,816	1,196,478	1,196,478	1,180,644	(15,834)
Total Expenses:		13,486,166	19,402,383	25,437,140	30,768,917	38,047,274	43,974,599	50,946,905	57,552,712	64,167,509	72,414,141	86,161,082	89,062,000	2,900,917.77
Net Revenues/(Expenses):	573,911	7,490,311	4,244,887	10,495,222	27,907,151	37,460,765	33,107,991	28,580,560	23,462,397	22,947,239	15,027,297	2,097,812	0	2,097,812.48

Detail of Other Student Fees and Other Revenues March-25

	Other Student F	ees			Other Revenues		
103980	A/C Lab Manual Fee	\$	-	108900	Box Office Receipts	\$	2,620.00
104000	Accuplacer Fees		(10.00)	109300	Campus Store Sales		2,142.57
104600	Advance Standing Fee		480.00	108210	Commissions-Vending		-
104820	Background Check Fee		-	107010	Duplicate Receipts		10.00
103950	Commercial Driver Lic Tes		-	109200	Food Sales		41,071.17
103940	Fuel Charge		-	107100	Gifts - Unrestricted		-
104700	Graduation Fees		-	107016	Grant Admin Allowance (Indirect Costs)		17,270.00
104100	Installment Fees		275.00	103604	Housing		-
104101	Late Installment Fees		2,400.00	105990	Misc Income		1,700.88
104310	Liability Insurance Fees		(36.00)	105990	Misc Income-GOVDEALS		690.00
104800	Library Fines		-	105990	Misc Income - REBATES		-
103960	MACS Certificate Fee		-	105990	Misc Income-Shared Positions		16,821.46
104004	NCLEX Test for Nursing		12,000.00	105990	Misc Income-TDCJ		236,355.23
107015	Nursing Mobility Exams		-	105990	Misc Income-Region 14 Tournament		9,147.95
103700	Parking Fees		-	105990	Misc Income-RICOH Contract Refund		7,536.16
103930	ServSafe Fee		960.00	107110	Rental Fees-Campus Facilities		33,941.34
103901	Technology Fee-HC/LC		8,905.00	108200	Returned Check Fees		60.00
104003	Testing Center Fees		60.00	108100	Sales and Services-Cosmetology		719.00
104750	Transcript Fees		1,958.43	108350	Sales-Cash Sales		1.88
104002	TSI Assessment Test Fee		360.00	108300	Sales-Discounts		(54.67)
107013	Veteran's Handling Fees		2,784.00	108500	Ticket Sales - Region 14 Tournament		18,488.00
103920	VIG Test Fee		-		Tot	al: \$	388,520.97
		Total \$	30,136.43				

LEE COLLEGE DISTRICT Detail of Other Operating Expenses March-25

	Other Operating Expenses											
138200	Advertising	\$	32,401.66									
125800	Athletic Officials		895.00									
138501	BEAC		924.20									
138100	Cash Overage/Shortage		(0.24)									
138600	CE-TEST/BOOKS		1,680.00									
160300	CGS-Print Shop		4,948.19									
131100	Classroom Supplies		48,285.12									
131190	Computerized Testing		16,547.87									
160250	Cost of Goods - Book Store		4,682.53									
160360	Cost of Goods - Food		13,618.40									
160380	Cost of Goods - Nonfood		974.86									
131120	Food		8,353.92									
138300	Institutional Memberships		5,675.00									
150900	Library Books		1,432.99									
150920	Library-Electronic Database		12,371.93									
138500	Other Cost (Finance Services)		4,593.15									
131300	Postage		5,411.60									
160310	Print Shop - Chgbacks		(380.00)									
131150	Printing/Copier Supplies		4,116.00									
138210	Promotional Items		4,091.10									
138250	Public Relations		4,375.31									
136550	Rentals		3,188.43									
180100	Scholarships		54,577.75									
138503	Student Activities		855.00									
131000	Supplies		49,864.85									
133500	Supplies-Gasoline & Diesel		(616.37)									
125200	Tax Appraisal District		28,509.50									
131140	TDC Contract Supplies		6,850.96									
138320	Web Subscription		1,115.00									
	Total Operating Expense	\$	319,343.71									

LEE COLLEGE DISTRICT AUXILIARY SERVICES REVENUES AND EXPENSES March-25

Cumulative

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

	By Account Type)		By Progr	am	
	,		Revenues	, 3		Revenue
103604	Athletic Housing	\$	76,500.00	Athletics Housing	\$	76,500.00
	Region 14 Tournament	·	27,635.95	Region 14 Tournament	·	27,635.95
103200	Student Service Fees	\$	202,266.30	Student Service Fees	\$	202,266.30
103550	Books and Classroom Materials	\$	2,428,565.67	Bookstore	\$	2,428,565.67
109300	Campus Store	\$	13,486.63	Campus Store	\$	13,486.63
108350	Sales-Cash Sales	\$	6.16	Arena Concessions	\$	24,182.75
	Food Sales	\$	225,127.33	Café 34-Food Service	\$	200,818.53
	Commissions-Vending	\$	28,615.33	Vending Machines	\$	28,615.33
	Sales-Discounts	\$	(132.21)	Vertains Machines	Ψ.	20,013.33
108200	Returned Check Fees	\$	990.00	Insufficient Checks	\$	990.00
107110	Rental Fees-Campus Facilities	\$	24,475.00	Facility and Event Mgmt	\$	24,475.00
	Tot	al: \$	3,027,536.16	Total:	\$	3,027,536.16
			Expenses			Expenses
111000	Salaries-Faculty	Ś	52.867.96	Athletic Administration	\$	166,937.51
	Salaries-Faculty PT/Overload	Ţ	52,807.50	Athletic Trainer	Ţ	32,000.00
	Overtime		13,615.58	Athletics Housing		14,423.55
	Stipends		39,825.56	Basketball		280,308.78
	Salaries-Administrative		230,487.37	Volleyball		178,288.24
	PT Salaries-Administrative		230,467.37	Region 14 Tournament		33,546.20
	Salaries-Classified Staff		7,717.15	Region 14 Tournament		33,340.20
	PT Salaries-Classified Staff		47,361.54	Student Activities		133,423.45
	Salaries-Service Staff		74,377.21	Cheerleaders		34,515.76
	PT Salaries-Service Staff		7,753.41	Navigator Drumline		33,547.92
	Salaries-Student Assistants		30,722.87	Navigator Di ullillille		33,347.32
	Employer Medicare		6,782.50	Bookstore		1,393,493.92
121100			25,155.62	Campus Store		21,738.42
	Group Insurance-Staff		60,004.37	campus store		21,730.42
	State Retirement Match-Grants		34,596.43			
	Athletic Officials		15,965.00	Café 34-Food Service		277,413.19
	Contract Service		57,310.71	Arena Concessions		11,370.55
	Supplies		45,899.56	, were concessions		11,570.55
	Classroom Supplies		239.70	Vocational Scholarships		4,100.00
131120			11,692.04	Theatre Arts Scholarships		.,200.00
	Non-Capitalized Equip.		3,189.33	medite / it is sential ships		
	Supplies - Gasoline & Diesel		-	Facility and Event Mgmt		2,895.00
	Insurance-Other		15,933.00	Institutional Public Relation		69,172.06
	Repairs/Maintenance		-	Total	Ś	2,687,174.55
	Cash Overage/Shortage		(18.32)			,,
	Public Relations		11,470.56	Net Revenues/(Expenses):	\$	340,361.61
	Institutional Memberships		6,375.00			· · · · · · · · · · · · · · · · · · ·
	Other Cost		-			
	Student Activities		24,395.10			
	Utilities-Electricity		10,314.46			
	Utilities-Water/Sewage/Refuge		4,109.09			
	Travel - Teaching Sites		10.72			
	Travel		577.82			
	Travel-Recruitment		5,773.45			
	Travel-Professional Developmen		3,742.24			
	Travel-Student		124,519.16			
	Equipment		61,808.17			
	Cost of Goods Sold - Bookstore		1,285,429.47			
	Cost of Goods Sold - Food		102,960.77			
L60360						
	Cost of Goods Sold - Nonfood		8,140.73			
160380	Cost of Goods Sold - Nonfood Scholarships		8,140.73 256,069.22			

Athletic Expenses - Year-to-Date

March-25 Cumulative

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

	By Account Type	е		By Program							
			Revenue			Revenue					
103604	Athletic Housing	\$	76,500.00	Athletics Housing	\$	76,500.00					
108500	Region 14 Tournament		27,635.95	Region 14 Tournament		27,635.95					
	Total	\$	104,135.95	_	\$	104,135.95					
			Expenses			Expenses					
111000	Salaries-Faculty	\$	52,867.96	Athletic Administration	\$	166,937.51					
	Overtime		12,518.71	Athletic Trainer		32,000.00					
111035	Stipends		36,126.56	Athletics Housing		14,423.55					
113000	Salaries - Administrative		79,320.64	Basketball		280,308.78					
114000	Salaries - Classifed Staff		7,717.15	Volleyball		178,288.24					
114020	PT Salaries - Classified Staff		1,893.49	Region 14 Tournament		33,546.20					
114520	PT Salaries - Service Staff		761.49	Total:	\$	705,504.28					
115000	Salaries - Student Assistants		5,577.02	_							
121000	Employer Medicare		2,712.29	Net Revenues/(Expenses):	\$	(601,368.33)					
121100	FICA		11,432.62	-							
121200	Group Insurance-Staff		23,831.62								
122200	State Retirement Match-Grants		15,555.33								
125800	Athletic Officials		15,965.00								
126100	Contract Service		46,365.45								
131000	Supplies		22,094.42								
131120	Food		8,605.87								
136350	Insurance-Other		15,933.00								
136600	Rental		-								
138300	Institutional Memberships		6,175.00								
138500	Other Cost		-								
139100	Utilities - Electricity		10,314.46								
139200	Utilities - Water/Sewer		4,109.09								
141100	Travel		318.53								
141350	Travel-Recruitment		5,773.45								
143100	Travel-Student		120,065.91								
180100	Scholarships (GT=T&F-Adult)		199,469.22								
	Total	: \$	705,504.28								
	Net Revenues/(Expenses)	: \$	(601,368.33)								

LEE COLLEGE DISTRICT WORKFORCE AND COMMUNITY DEVELOPMENT REVENUES AND EXPENSES Cumulative as of March-25

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

Program Revenues			Program Expense	es		C	Variance Over/(Under)
2704000000 W&CD - Exec Director - ADMIN	\$	-	W&CD - Exec Director - ADMIN	\$	276,993.72	\$	(276,993.72)
2781010000 Advanced Technician Training		163,245.00	Advanced Technician Training		324,805.60		(161,560.60)
2781020000 W&CD - Indust. Contract Training		91,258.50	W&CD - Indust. Contract Training		37,626.36		53,632.14
2765000000 W&CD - Kids at College		8,730.00	W&CD - Kids at College		47,573.66		(38,843.66)
2761000000 W&CD - Leisure Learning		23,604.00	W&CD - Leisure Learning		6,590.67		17,013.33
2781030000 W&CD - Other Contract Training		72,990.33	W&CD - Other Contract Training		54,175.33		18,815.00
2762000000 W&CD - Travel Program		3,875.00	W&CD - Travel Program		11,709.52		(7,834.52)
	\$	363,702.83		\$	759,474.86	\$	(395,772.03)
					04 050 50		(04 000 00)
2701000000 Industrial Cross Credit - ADMIN		-	Industrial Cross Credit - ADMIN		91,252.52		(91,252.52)
2781060000 Fieldbus		9,045.00	Fieldbus		-		9,045.00
2781050000 Industrial Open Enrollmen	_	16,950.00	Industrial Open Enrollmen		17,467.14	_	(517.14)
-	\$	25,995.00		\$	108,719.66	\$	(82,724.66)
2781100000 Healthcare Cross Credit - ADMIN		-	Healthcare Cross Credit - ADMIN		89,559.12		(89,559.12)
2781040000 Healthcare Open Enrollmen		47,089.00	Healthcare Open Enrollmen		18,930.69		28,158.31
- -		47,089.00		\$	108,489.81	\$	(61,400.81)
Total Revenue	\$	436,786.83	Total Expenses	\$	976,684.33	\$	(539,897.50)
* Administrative programs will not have	a reve	enue source.					
				Pro	ogram Revenues	Pro	gram Expenses
			Administrative Depts	\$	-	\$	457,805
			Academic Depts		436,787		518,879
			Net Revenues/(Expenses)	\$	436,787	\$	976,684
							

(539,897.50)

Net Revenues/Expenses

LEE COLLEGE DISTRICT RESTRICTED FEDERAL PROGRAMS March-25

NOTE: No amounts shown in Restricted Funds are included in the Operating Revenues and Expenses Totals

Federal Grants/ Revenue			Federal Grants/Contracts Expenses		Variance Over/(Under	
Revenue	Funds Received	Funds Received	Lxpenses		ore., (onder	.,
	in Prior Years	in Current Year				
CCAMPIS	\$ -	\$ 183,202.19	CCAMPIS	\$ 223,415.32	\$ (40,213	3.13)
Direct Loans 2024	-	(4,372.00)	Direct Loans 2024	(4,372.00)		-
Direct Loans 2025	-	2,643,113.00	Direct Loans 2025	2,713,247.00	(70,134	.00)
Ed Opportunity Center 2022-26	-	158,893.63	Ed Opportunity Center 2022-26	183,404.35	(24,510	1.72)
Federal Work Study 2025	-	159,628.43	Federal Work Study 2025	197,744.84	(38,116	.41)
HCDE 2022	20,706.53	21,141.00	HCDE 2022	11,545.96	30,301	57
PELL - 2023	-	(82.00)	PELL - 2023	(82.00)		-
PELL - 2025	-	11,700,000.00	PELL - 2025	11,752,657.00	(52,657	′.00)
Perkins Administrative 2025	-	12,178.93	Perkins Administrative 2025	29,988.11	(17,809	.18)
Perkins Guidance/Counsel 2025	-	44,404.39	Perkins Guidance/Counsel 2025	97,854.05	(53,449).66)
Perkins Instr Equipment 2025	-	70,753.99	Perkins Instr Equipment 2025	238,268.70	(167,514	.71)
Perkins Prof Develop 2025	-	2,090.71	Perkins Prof Develop 2025	9,202.44	(7,111	73)
Perkins Spec Pops 2025	-	23,704.70	Perkins Spec Pops 2025	50,798.45	(27,093	.75)
Perkins Upgrade Curr 2025	-	81,252.64	Perkins Upgrade Curr 2025	191,892.65	(110,640).01)
Perkins - Other 2025	-	21,372.16	Perkins - Other 2025	61,622.86	(40,250	1.70)
SAMSHA - Suicide Prevention	-	43,663.53	SAMSHA - Suicide Prevention	50,405.86	(6,742	33)
SEOG 2025	-	109,908.00	SEOG 2025	109,908.00		-
Small Business Develop 2024	-	36,867.10	Small Business Develop 2024	36,867.10		-
Small Business Develop 2025		-	Small Business Develop 2025	20,869.22	(20,869	1.22)
Student Support Serv 2020-2025	-	70,038.96	Student Support Serv 2020-2025	97,946.96	(27,908	.00)
TCEQ Living Shorelines	-	1,170.93	TCEQ Living Shorelines	6,758.14	(5,587	'. 21)
Title V Pathways 2019-2024	-	162,834.59	Title V Pathways 2019-2024	184,425.77	(21,591	18)
TWC Wagner PEYSER Texas Talent 2024		38,604.65	TWC Wagner PEYSER Texas Talent 2024	38,504.66	99	9.99
Total Revenues:	\$ 20,706.53	\$ 15,580,369.53	Total Expenses - All Purposes	: \$ 16,302,873.44	\$ (701,797	′ .38)

LEE COLLEGE DISTRICT RESTRICTED STATE PROGRAMS March-25

NOTE: No amounts shown in Restricted Funds are included in the Operating Revenues and Expenses Totals

State Grai	nts/Co venue:				State Grants/Contrac Expenses				ariance r/(Under)															
	Fun	Funds Received in Prior Years																						7(2-22)
NSRP Regular FY2020-FY2021	\$	4,935.00	\$	-	NSRP Regular FY2020-FY2021	\$	4,902		\$	33.00														
NSRP Regular FY2024		1,521.98		1,521.98	NSRP Regular FY2024		1,623.98			1,420														
THECB SSAP		-		66,044.55	THECB SSAP		9,742.03			56,303														
THECB True 2024-25 Grant		-		140,000.00	THECB True 2024-25 Grant		54,051.85			85,948														
TEOG 2025		-		710,621.00	TEOG 2025		710,621.00			-														
Texas Work Study Mentorship		-		41,675.00	Texas Work Study Mentorship		29,971.20			11,704														
TWC JET - HVACR 2025		-		-	TWC JET - HVACR 2025		52,315.00			(52,315)														
Total Revenues:	\$	6,456.98	\$	959,862.53	Total Expenses	\$	863,227.06		\$ 1 (03,092.45														

LEE COLLEGE DISTRICT RESTRICTED LOCAL PROGRAMS March-25

NOTE: No amounts shown in Restricted Funds are included in the Operating Revenues and Expenses Totals

Private Grants/Con	tracts		Private Grants/Contracts	Variance		
Revenues			Expenses	Over/(Under)		
•	Funds Received	Funds Received	-	_		
	in Prior Years	in Current Year				
Chambers Speech Lab	\$ 113,269.01	\$ 7,380.63	Chambers Speech Lab	\$ 7,380.63	\$ 113,269.01	
Chicago Community Foundation	31,337.00	-	Chicago Community Foundation	31,337.00	-	
CCPIW - Community College Partnership Initiative	64,993.42	18,000.00	CCPIW - Community College Partnership Initiative		82,993.42	
Ed Opp Center Match	697.18	326.25	Ed Opp Center Match	435.00	588.43	
Educate Texas Grant	794.51	151.55	Educate Texas Grant	151.55	794.51	
Energy Venture Camp	11,306.32	43.75	Energy Venture Camp	43.75	11,306.32	
Exxon Industrial Contribution	11,134.13	27,414.56	Exxon Industrial Contribution	27,414.56	11,134.13	
1st Generation College Celebration	-	-	1st Generation College Celebration	, -	, -	
MD Anderson - Be Well Baytown	-	-	MD Anderson - Be Well Baytown	-	-	
Ponder Funds	-	-	Ponder Funds	-	-	
Powell-Huntsville Scholarship	4,075.00	-	Powell-Huntsville Scholarship	-	4,075.00	
Rodel Dual Enrollment 2025	38,971.34	115,711.39	Rodel Dual Enrollment 2025	55,269.05	99,413.68	
SBDC LC Match 2024	48.70	, -	SBDC LC Match 2024	, -	48.70	
SBDC Program Income 2024	18,999.94	106.49	SBDC Program Income 2024	839.28	18,267.15	
SBDC Program Income 2025	-	-	SBDC Program Income 2025	955.59	(955.59)	
Temple Dana Center Math Pathways	-	-	Temple Dana Center Math Pathways	-	-	
Temple Scaling Texas Pathways	-	-	Temple Scaling Texas Pathways	-	-	
Texas Higher Ed Foundation	-	-	Texas Higher Ed Foundation	-	-	
Texans Standing Tall SBI	-	-	Texans Standing Tall SBI	-	-	
Tourism - PAC 2023	-	-	Tourism - PAC 2023	-	-	
Trellis Huntsville Scholarship	717.54	-	Trellis Huntsville Scholarship	-	717.54	
Reimbursed by the Lee College Foundation:						
ExxonMobil Process Tech 2024	-	13,594.14	ExxonMobil Process Tech 2024	13,594.14	-	
GTF -Pathways from Prison	-	16,061.34	GTF -Pathways from Prison	67,490.65	(51,429.31)	
Student Basic Needs	-	7,500.00	Student Basic Needs	7,500.00	-	
Trellis Pathways from Prison	-	16,108.75	Trellis Pathways from Prison	32,678.75	(16,570.00)	
Student Resource and Advocacy Center (SRAC)	-	44,687.96	Student Resource and Advocacy Center (SRAC)	156,369.90	(111,681.94)	
Texas Mutual Insurance Grant	-	5,557.47	Texas Mutual Insurance Grant	21,715.71	(16,158.24)	
Total Revenue	es \$ 296,344.09	\$ 272,644.28	Total Exp	enses \$ 423,175.56	\$ 145,812.81	

Lee College Checks > \$25,000 Mar-25

Payment Date	Supplier Name	Payment Amount	Account	Explanation
3/4/2025	AXIS BUILDERS, LLC*	31,337.00	MAIN	Student Center
3/4/2025	Chambers County Appraisal District	28,509.50	MAIN	Quarterly Tax
3/4/2025	Government Leasing and Finance Inc	293,221.25	MAIN	JCI Refinance
3/4/2025	Oracle America Inc	46,751.06	MAIN	PeopleSoft License & Support
3/4/2025	RFS Sports	71,944.98	MAIN	Flooring and Lockers
3/6/2025	Furniture Marketing Group, Inc.	139,576.80	MAIN	Multiple Invoices
3/6/2025	TXU Energy Retail Company LLC	86,092.75	MAIN	Utilities - Reissue
3/20/2025	Charlie's Plumbing, Inc.	75,436.57	MAIN	Multiple Invoices - Repairs on Campus
3/20/2025	Construction Masters of Houston Inc	160,410.64	MAIN	Tucker Hall Renovation
3/20/2025	First Class Transportation, LLC.*	32,801.92	MAIN	Multiple Invoices - Basketball/Debate Travel
3/20/2025	Furniture Marketing Group, Inc.	114,334.00	MAIN	Auditorium Seating
3/21/2025	Corestone Construction Services	68,806.01	CONST	ADA Phase 2 Repairs
3/25/2025	ACE District	28,000.00	MAIN	Final Payment - Butterfly Statue
3/25/2025	Howard Technology Solutions*	57,427.90	MAIN	Tucker Hall - Audio/Video Upgrade
3/25/2025	SHI Government Solutions*	98,654.48	MAIN	Microsoft Campus Agreement
3/25/2025	Thompson & Horton LLP*	30,971.25	MAIN	Lawyers
3/27/2025	Arcadis Inc.	71,215.10	MAIN	Cosmetology Renovation
3/27/2025	Furniture Marketing Group, Inc.	74,156.75	MAIN	Multiple Invoices
3/27/2025	TXU Energy Retail Company LLC	81,104.74	MAIN	Utilities

Total Checks >\$25K from Operating/Construction \$ 1,590,752.70

Lee College District Projected Cash Balances for FYE 2025

	Actual Cash Flows	Projected FYE 2025	
REVENUES	Mar-25		Revenue and Expense Asumptions for FY 2025
Tuition-Resident In- District	\$ 77,641	\$ 5,143,265	Projected 2025 Revenue
Tuition-Out of District	(7,732)	4,125,139	Projected 2025 Revenue
Tuition-Non-Resident	1,169	393,920	Projected 2025 Revenue
Tuition -Dual Credit	3,185	2,331,314	Projected 2025 Revenue
Tuition Waivers	99,790	(1,579,984)	Projected 2025 Revenue
MyBooks Waivers	132	(335,075)	Projected 2025 Revenue
TPEG Transfers-Resident	(10,373)	(623,839)	Projected 2025 Revenue
TPEG Transfers-Non-Resident	(3,622)	(77,589)	Projected 2025 Revenue
Repeat Course Fee	(1,105)	148,751	Projected 2025 Revenue
Student Service Fees	(341)	246,063	Projected 2025 Revenue
Registration Fees	(600)	511,061	Projected 2025 Revenue
General Use Fee	(2,366)	1,798,909	Projected 2025 Revenue
myBooks Fees	23,736	2,818,793	Projected 2025 Revenue
International Education Fee	(27)	20,195	Projected 2025 Revenue
Laboratory Fees	(496)	493,062	Projected 2025 Revenue
Learning Technology Fee	(675)	504,686	Projected 2025 Revenue
Re-Entry Fee Huntsville	12,330	344,922	Projected 2025 Revenue
Student Telehealth Services	(163)	217,708	Projected 2025 Revenue
Other Student Fees	30,136	443,998	Projected 2025 Revenue
State Appropriations	ı	21,819,285	Projected 2025 Revenue
District Taxes - Maint. & Operations	561,303	36,534,773	Projected 2025 Revenue
District Taxes - G.O. Bond Prin. & Interest	78,245	5,102,396	Projected 2025 Revenue
Workforce/CE Revenues	59,204	1,276,816	Projected 2025 Revenue
Revenue in Lieu of Taxes (PILOT/FTZ)	ı	2,232,490	Projected 2025 Revenue
Other Revenues	388,521	1,711,918	Projected 2025 Revenue
Interest Income	266,660	2,655,237	Projected 2025 Revenue
Total Revenues:	\$ 1,574,551.96	\$ 88,258,894.71	Total Projected Revenue FY '25

Facility Projects - As of 3/31/2025										
Project	Vendor	Funding Source	Dept.		Budget		Expenses		Net	
Cosmetology Renovation (Design)	Arcadis	Lost Revenue Funds	2802500000	\$	222,530.00	\$	151,320.40	\$	71,209.60	
Cosmetology Renovation	CJG Engineering/DBR	Lost Revenue Funds	2802500000							
(Reimbursables)	Engineering			\$	70,000.00	\$	12,082.50	\$	57,917.50	
Cosmetology Renovation	M Scott	Lost Revenue Funds								
(Construction)			2802500000	\$	3,179,000.00	\$	-	\$	3,179,000.00	
Furniture & Equip (Surplus FY23)	FMG	Board Designated Surplus (\$1.688 MM)	2802100000	\$	1,688,000.00	\$	617,078.11	\$	1,070,921.89	
Roofing Repair Project (Design)	Various Vendors/PowerVa	Board Designated Surplus (\$3.8 MM)	2802100000	\$	88,112.00	\$	88,112.00	\$	-	
Roofing Repair Project (Materials/Service	Texas Air Systems	Board Designated Surplus (\$3.8 MM)	2802100000	\$	1,100,202.78	\$	1,100,202.78	\$	-	
Storm Drain Repair (Design)	Kirksey Architects	Board Designated Surplus (\$3.8 MM)	2802100000	\$	76,240.00	\$	71,286.51	\$	4,953.49	
Storm Drain Repair (Materials/Services)	Pending	Board Designated Surplus (\$3.8 MM)	2802100000	\$	562,070.00	\$	562,070.00	\$	-	
ADA Phase 1 (Design)	Terracon	Board Designated Surplus (\$3.8 MM)	2802100000	\$	158,600.00	\$	157,100.00	\$	1,500.00	
ADA Phase 1 (Construction)	Axis	Board Designated Surplus (\$3.8 MM)	2802100000	\$	2,171,711.00	\$	2,055,134.00	\$	116,577.00	
ADA Phase 2 (Design)	Kirksey	Board Designated Surplus (\$4 MM)	2802100000	\$	17,500.00	\$	15,000.00	\$	2,500.00	
ADA Phase 2 (Construction)	Various	Board Designated Surplus (\$4 MM)	2802100000	\$	3,982,500.00	\$	323,132.34	\$	3,659,367.66	

LEE COLLEGE DISTRICT 3/31/2025

Total Current

Fund Source	Par Value		2/28/2025	Net Additions/ (Withdrawals)		3/31/2025	Yield	Period Earnings Net of Premium and Discounts		
Unrestricted										
JP Morgan Chase - Operating	\$ 1,184,700.10	\$	1,520,097.70	\$	(335,397.60) \$	1,184,700.10)			
Lonestar - General Fund	\$ 37,567,115.42	\$	42,215,396.62	\$	(4,648,281.20) \$	37,567,115.42	4.49%	\$	151,718.80	
US Bank - Operating	\$ 1,468,477.48	\$	1,839,757.50	\$	281.13 \$	1,840,038.63	4.43%	\$	159.55	
Total Unrestricted Cash and Cash Equiv.	\$ 40,220,293.00	\$	45,575,251.82	\$	(4,983,397.67) \$	40,591,854.15		\$	151,878.35	
Restricted										
Lone Star - Board Reserves	\$ 4,249,327.95	\$	4,233,190.40	\$	16,137.55 \$	4,249,327.95	4.49%	\$	16,137.55	
US Bank - Board Reserves	\$ 22,180,000.00	\$	21,918,647.07	\$	49,042.17 \$	21,967,689.24	4.31%	\$	266,808.70	
Total Board Reserves	\$ 26,429,327.95	\$	26,151,837.47	\$	65,179.72 \$	26,217,017.19)	\$	282,946.25	
US Bank - Capital Asset Reserves	\$ 1,730,812.50	\$	1,750,399.97	\$	(243,651.89) \$	1,506,748.08	4.28%	\$	6,268.29	
US Bank - Insurance Reserves	\$ 2,000,000.00	\$	1,975,481.75	\$	62.33 \$	1,975,544.08	}	\$	-	
Lone Star - Insurance Reserves	\$ 1,136,990.00	\$	1,132,672.09	\$	4,317.91 \$	1,136,990.00	4.49%	\$	4,317.91	
Chase - Construction	\$ 4,519.27	\$	161,240.70	\$	(156,721.43) \$	4,519.27	•	\$	-	
TexPool - Construction	\$ 5,877,077.38	\$	5,955,387.79	\$	(78,310.41) \$	5,877,077.38	4.34%	\$	21,789.59	
TXFIT - Lost Revenue Funds	\$ 4,302,626.24	\$	4,285,795.73	\$	16,830.32 \$	4,302,626.05	4.65%	\$	16,830.32	
Total Restricted Cash	\$ 41,481,353.34	\$	41,412,815.50	\$	(392,293.45) \$	41,020,522.05		\$	332,152.36	
Total Cash (Restricted and Unrestricted)	\$ 81,701,646.34	\$	86,988,067.32	\$	(5,375,691.12) \$	81,612,376.20		\$	484,030.71	

The investment portfolio and transactions presented comply with Lee College's investment policy, strategy, and provisions of the Texas Public Funds Investment Act.

Prepared by:

Annette Ferguson - Executive VP, Chief

Annette Ferguson

Operations of Finance & Administration

"INVESTMENT DISCLOSURE"

^{1.} Does the institution employ outside investment advisors or managers and, if so, who are they (provide individual or firm name and address)? Do the outside investment advisors or managers have the authority to make investment decisions without obtaining prior approval? We contract the services of Meeder Public Funds - Patterson Group for our Investment Management Services. They do not make investment decisions for the College

^{2.} Does the institution use soft dollar arrangements (a means of paying for services through brokerage commission revenue, rather than through direct payments)? (If the answer to this question is yes, the institution must provide a copy of the guidelines that govern the use of soft dollars arrangements.) NO

^{3.} Is the institution associated with an independent endowment or foundation? Yes Lee College Foundation; Cash and Investments Market Value as of 2/28/2025 \$22,124,166 Selah Tacconi, Executive Director of Foundation & Resource Development, 200 Lee Drive, Baytown, TX 77520; 281-425-6453; stacconi@lee.edu.